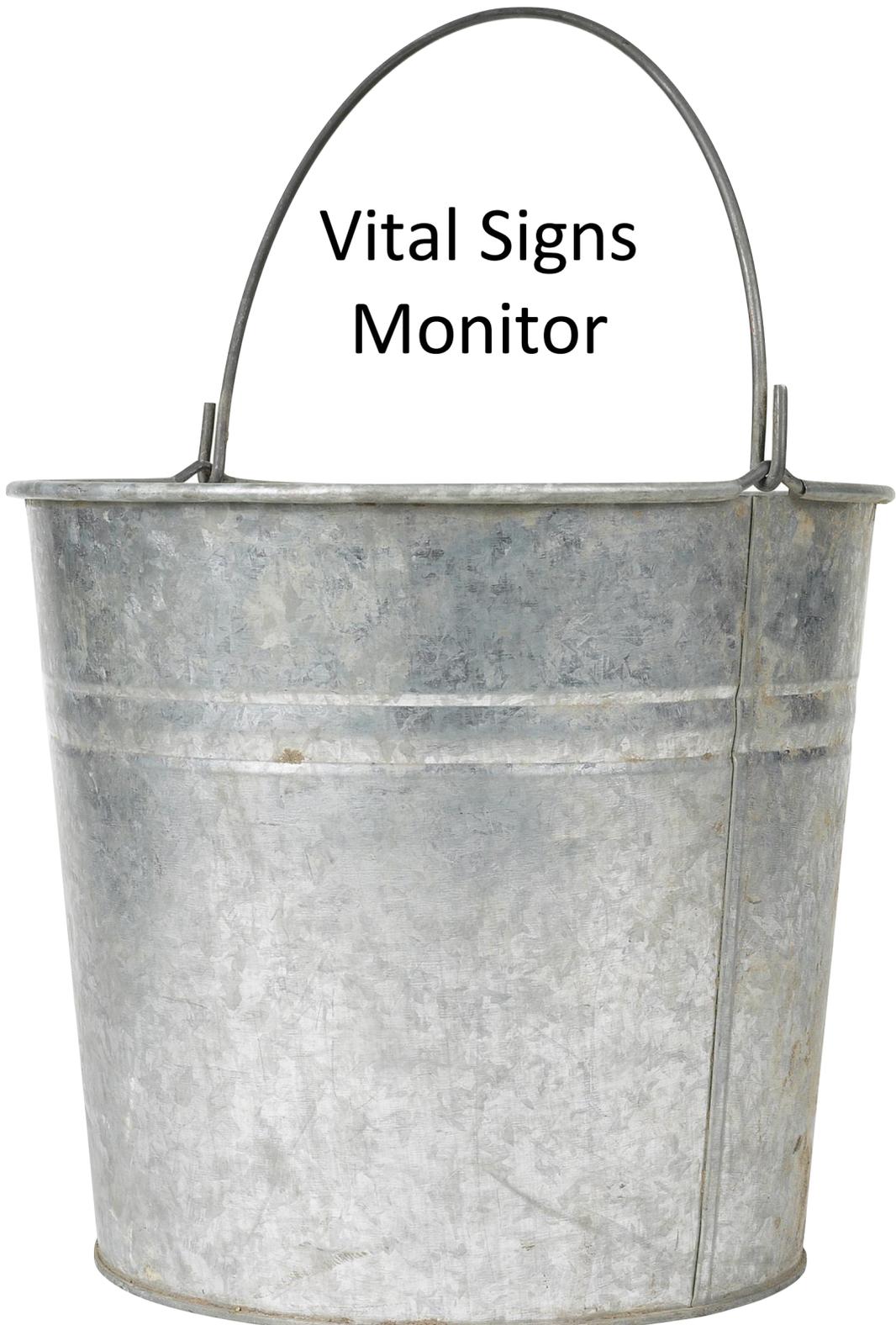




The Pursuit of Excellence: Quality Improvement in EMS

Maia Dorsett, MD PhD FAEMS
Remle Crowe, PhD NREMT FAEMS

QI System



Vital Signs
Monitor



Improve



Complaints
Investigations
Etc.



To which bucket have you
been devoting your time
and energy?

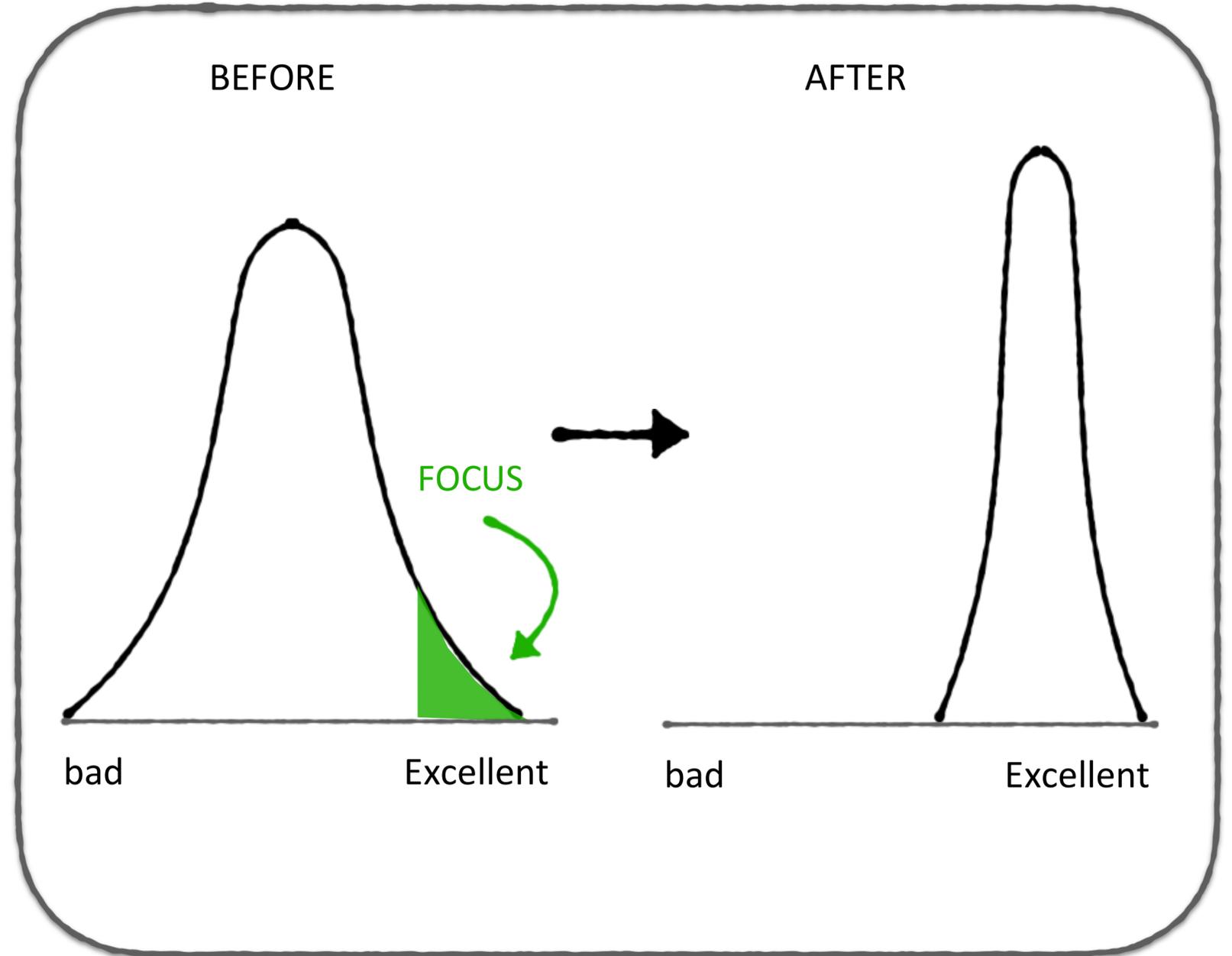


How much improvement
have you seen as a result?

Quality Assurance

vs.

Quality Improvement



Quality Assurance

vs.

Quality Improvement

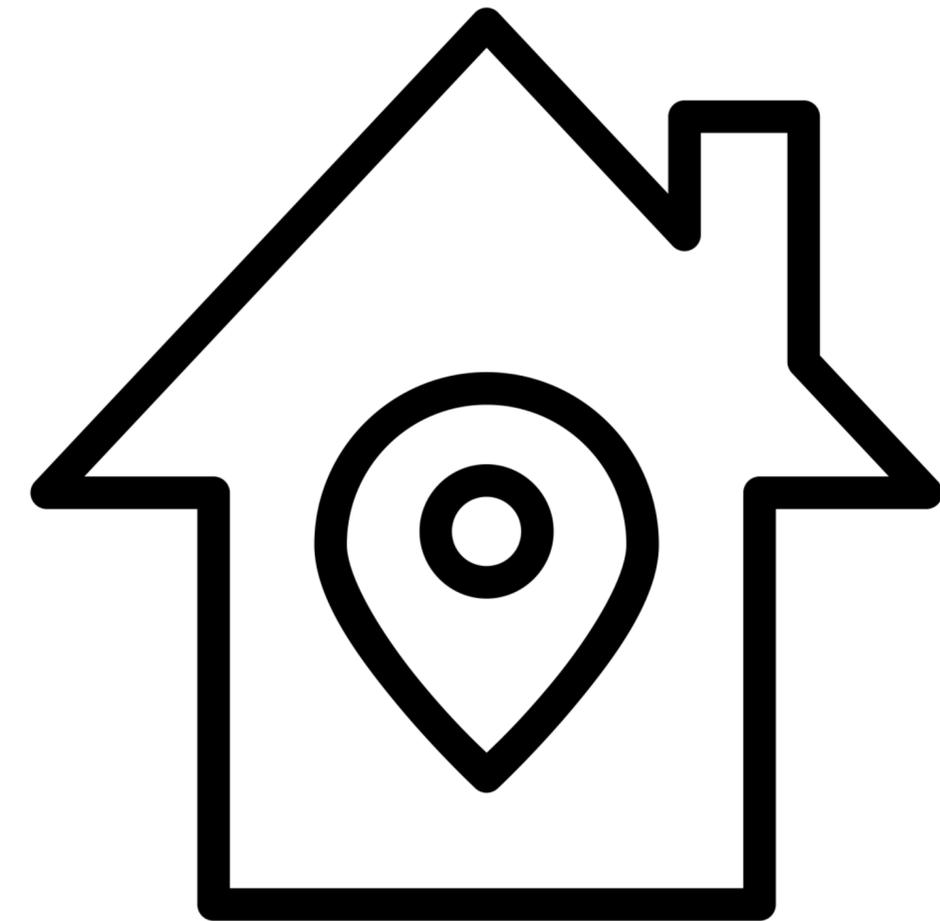


Why do we have quality
measures in EMS?

How do we know if we are
doing a good job?



American Heart Association®
Mission:Lifeline®
EMS



NEMSQQA
National EMS Quality Alliance



www.nemsqa.org

New 2023	Measure ID	Description	Type	National Quality Strategy Domain
*	Airway-01	Percentage of EMS responses originating from a 911 request for who receive a successful advanced airway placement on first attempt without documented hypotension or hypoxia during the peri-intubation period.	Outcome	Clinical Process – Effectiveness
*	Airway-05	Percentage of intubation procedures performed during an EMS response originating from a 911 request in which adequate patient oxygen levels were achieved prior to intubation procedure.	Process	Patient-Safety
*	Airway-18	Percentage of successful advanced airway procedures performed during an EMS response originating from a 911 request in which waveform capnography is used for tube placement confirmation and monitoring.	Process	Clinical Process – Effectiveness
	Asthma-01 <small>previously Pediatrics-02</small>	Percentage of EMS responses originating from a 911 request for patients with a diagnosis of asthma who had an aerosolized beta agonist administered.	Process	Clinical Process – Effectiveness
	Hypoglycemia-01	Percentage of EMS responses originating from a 911 request for patients with symptomatic hypoglycemia who receive treatment to correct their hypoglycemia.	Process	Clinical Process – Effectiveness
	Respiratory-01 <small>previously Pediatrics-01</small>	Percentage of EMS responses originating from a 911 request for patients with primary or secondary impression of respiratory distress who had a respiratory assessment.	Process	Clinical Process – Effectiveness
*	Respiratory-02	Percentage of EMS responses originating from a 911 request for patients with hypoxia during which oxygen is administered.	Process	Clinical Process – Effectiveness
	Pediatrics-03b	Percentage of EMS responses originating from a 911 request for patients less than 18 years of age who received a weight-based medication and had a documented weight in kilograms or lengthbased weight estimate documented during the EMS response.	Process	Patient Safety
	Safety-01	Percentage of EMS responses originating from a 911 request in which lights and sirens were not used during response.	Process	Patient Safety
	Safety-02	Percentage of EMS transports originating from a 911 request during which lights and sirens were not used during patient transport.	Process	Patient Safety
*	Safety-04	Percentage of EMS transports originating from a 911 request or interfacility request for patients less than 8 years of age during which patients are transported using a pediatric restraint device.	Process	Patient Safety
	Seizure-02	Percentage of EMS responses originating from a 911 request for patients with status epilepticus who received benzodiazepine during the EMS response.	Process	Clinical Process – Effectiveness
	Stroke-01	Percentage of EMS responses originating from a 911 request for patients suffering from a suspected stroke who had a stroke assessment performed during the EMS response.	Process	Clinical Process – Effectiveness
*	Syncope-01	Percentage of EMS responses originating from a 911 request for patients with syncope during which a 12-lead (or greater) ECG is performed.	Process	Clinical Process – Effectiveness
*	TBI-01	Percentage of EMS transports originating from a 911 request for patients with suspected traumatic brain injury during which oxygen level, ETCO2, and systolic blood pressure are documented.	Process	Clinical Process – Effectiveness
	Trauma-01	Percentage of EMS responses originating from a 911 request for patients with injury who were assessed for pain.	Process	Patient Experience
	Trauma-03	Percentage of EMS transports originating from a 911 request for patients whose pain score was lowered during the EMS encounter.	Outcome	Patient Experience
	Trauma-04	Percentage of EMS responses originating from a 911 request for patients who meet CDC criteria for trauma and are transported to a trauma center.	Process	Clinical Process – Effectiveness
*	Trauma-08	Percentage of EMS transports originating from a 911 request for patients with trauma during which GCS, systolic blood pressure, and respiratory rate are documented.	Process	Clinical Process – Effectiveness
*	Trauma-14	Percentage of EMS transports originating from a 911 request for patients meeting Step 1 or Step 2 prehospital field triage criteria for trauma during which a pre-arrival trauma alert is initiated.	Process	Clinical Process – Effectiveness
*	TTR-01	Percentage of EMS responses originating from a 911 request for patients not transported by EMS during which a basic set of vital signs is documented.	Process	Clinical Process – Effectiveness

Operational Definitions

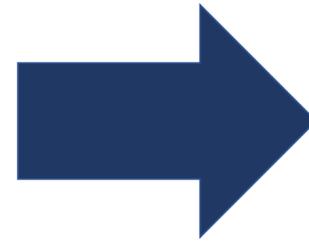
National EMS Quality Alliance
 Florida F.A.I.R
 2023 TTR-01 Measure Package

TTR-01: Vital Signs Documented
Measure Score Interpretation: For this measure, a higher score indicates better quality.

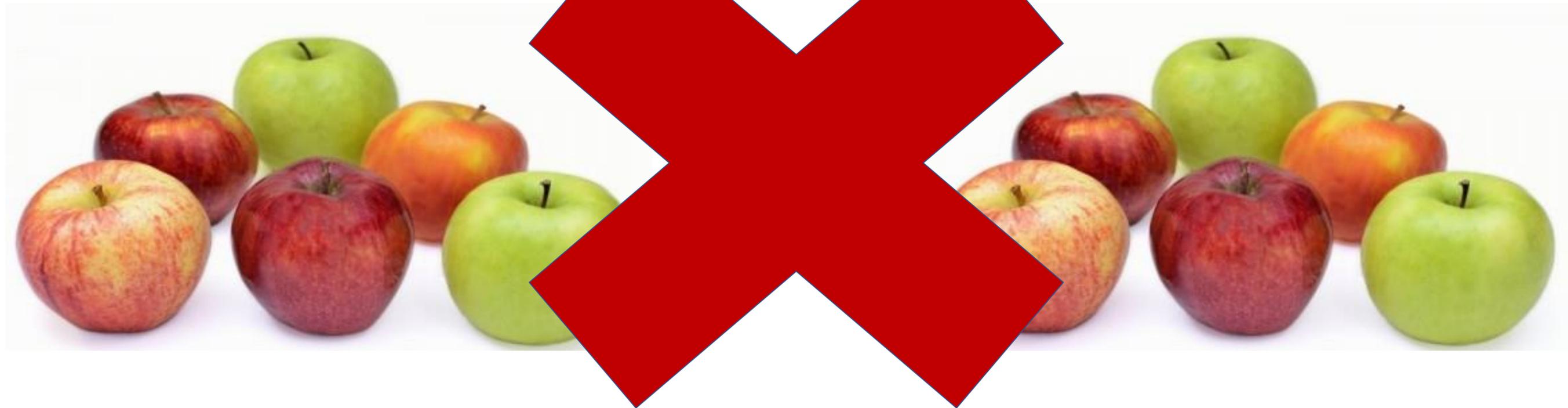
Measure Description	
Percentage of EMS responses originating from a 911 request for patients not transported by EMS during which a basic set of vital signs is documented	
Measure Components	
Initial Population	All EMS responses originating from a 911 request for patients not transported by EMS
Initial Population Pseudocode	<p style="text-align: center;">NEMESIS</p> <p>(eResponse.05 Type of Service Requested is in (2205001 ("Emergency Response (Primary Response Area)"), 2205003 ("Emergency Response (Intercept)"), 2205009 ("Emergency Response (Mutual Aid)")) and eDisposition.30 Transport Disposition is in (4230009 ("Patient refused Transport"), 4230013 ("No Transport"))</p>
Denominator Statement	<p>Population 1: EMS responses in the initial population for patients less than 18 years of age</p> <p>Population 2: EMS responses in the initial population for patients greater than or equal to 18 years of age</p>
Denominator Pseudocode	<p style="text-align: center;">NEMESIS</p> <p>Population 1: (Initial Population and ((ePatient.15 Age is less than 18 and ePatient.16 Age Units is 2516009 ("Years")) or (ePatient.15 Age is less than or equal to 120 and ePatient.16 Age Units is in (2516001 ("Days"),</p>

	2516003 ("Hours"), 2516005 ("Minutes"), 2516007 ("Months")))) <p>Population 2: (Initial Population and (ePatient.15 Age is greater than or equal to 18 and ePatient.16 Age Units is 2516009 ("Years"))</p>
Denominator Exclusions	Denominator Exclusion for Populations 1 and 2: EMS responses for patients in cardiac arrest prior to EMS arrival
Denominator Exclusion Pseudocode	<p style="text-align: center;">NEMESIS</p> <p>Apply Denominator Exclusion to Populations 1-2: eArrest.01 Cardiac Arrest is 3301003 ("Yes, Prior to Any EMS Arrival (includes Transport EMS & Medical First Responders)")</p>
Denominator Exceptions	None
Numerator Statement	Numerator for Populations 1-2: EMS responses during which a basic set of vital signs (SBP, DBP, heart rate, pulse oximetry, respiratory rate, and GCS or AVPU) is documented
Numerator Pseudocode	<p style="text-align: center;">NEMESIS</p> <p>Numerator for Populations 1-2 (Calculate 2 Rates): (eVitals.06 SBP (Systolic Blood Pressure) is not in (Null, 7701001 ("Not Applicable"), 7701003 ("Not Recorded"), 8801005 ("Exam Finding Not Present"), 8801019 ("Refused"), 8801023 ("Unable to Complete")) and eVitals.07 DBP (Diastolic Blood Pressure) is not in (Null, 7701001 ("Not Applicable"),</p>

Operational Definitions

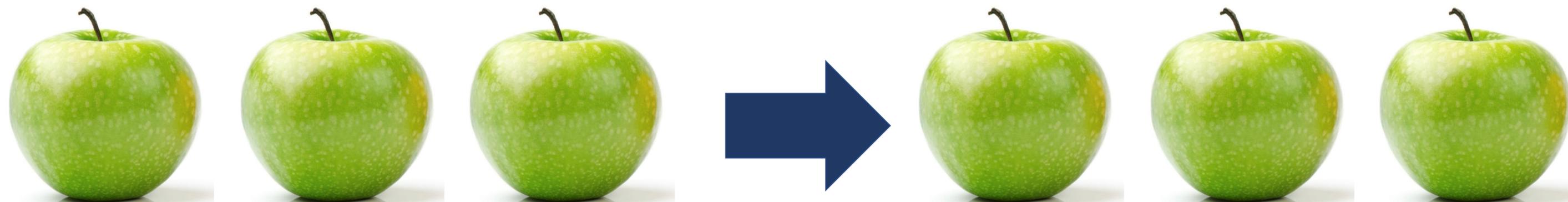


Operational Definitions



NOT GOOD ENOUGH

Operational Definitions



Operational Definitions

Measure	Numerator	Denominator

Operational Definitions

Measure	Numerator	Denominator
Percentage of non-transported patients who have a full set of VS (SBP, DBP, RR, SpO2) and mental status (GCS or AVPU) documented.		

Operational Definitions

Measure	Numerator	Denominator
Percentage of non-transported patients who have a full set of VS (SBP, DBP, RR, SpO2) and mental status (GCS or AVPU) documented.		911 Response AND disposition = “Patient refused transport” or “No transport” Exclusion: cardiac arrest

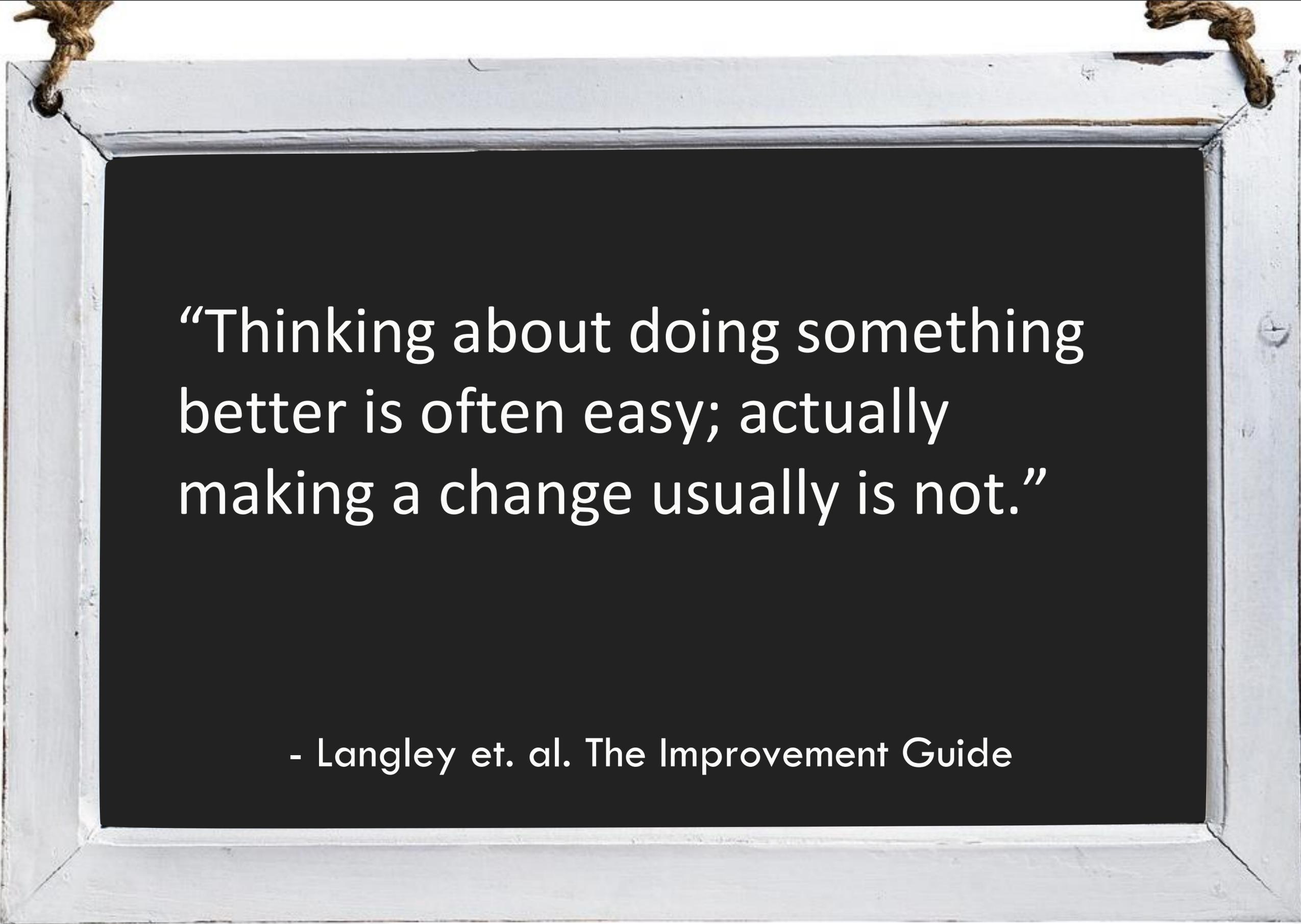
Operational Definitions

Measure	Numerator	Denominator
Percentage of non-transported patients who have a full set of VS (SBP, DBP, RR, SpO2) and mental status (GCS or AVPU) documented.	SBP, DBP, RR, SpO2 and (GCS or AVPU) documented	911 Response AND disposition = "Patient refused transport" or "No transport" Exclusion: cardiac arrest

EXERCISE 1

“Thinking about doing something better is often easy; actually making a change usually is not.”

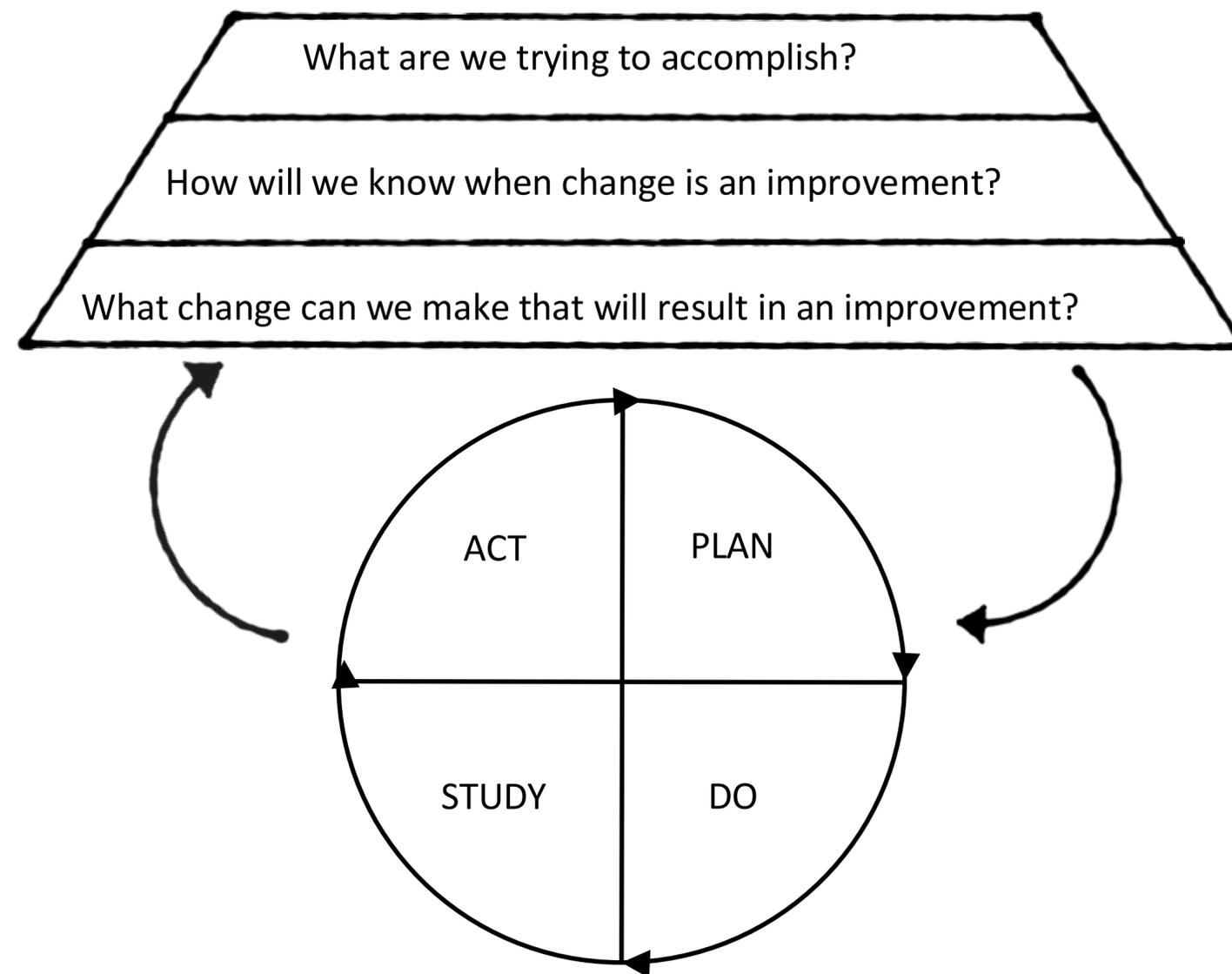
- Langley et. al. The Improvement Guide



“Thinking about doing something better is often easy; actually making a change usually is not.”

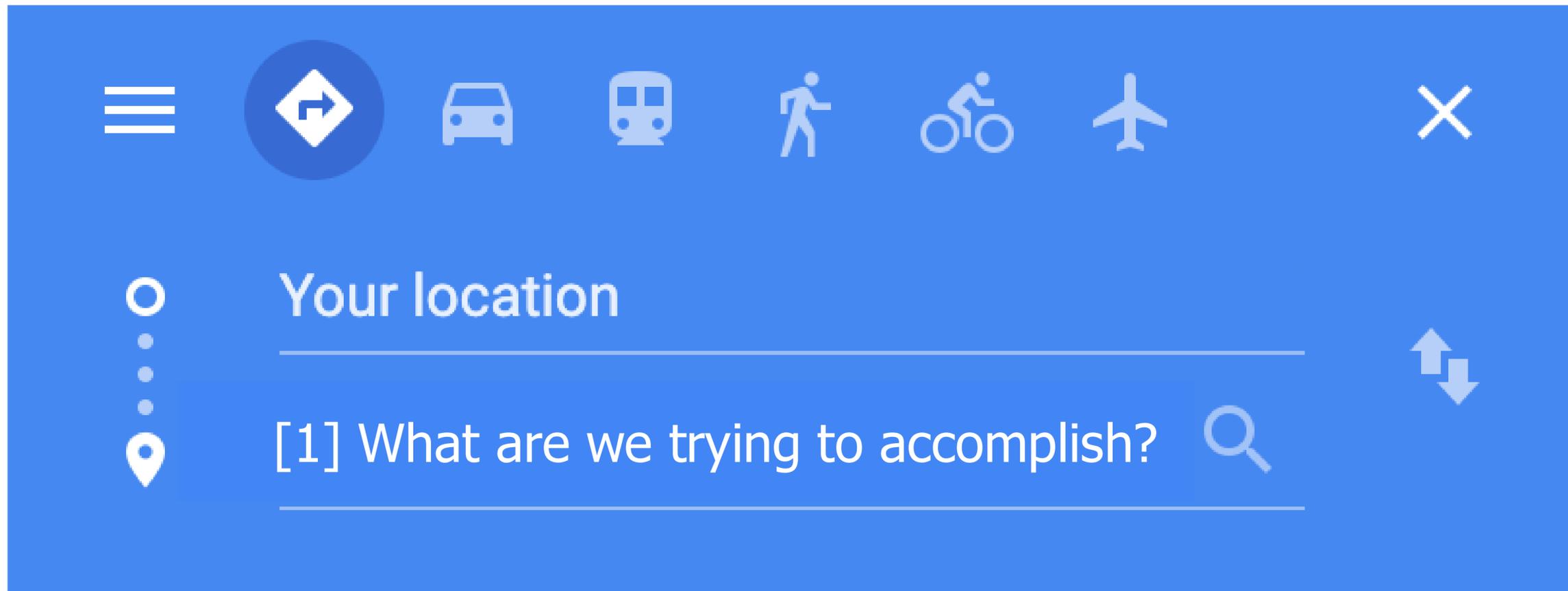
- Langley et. al. The Improvement Guide

Model for Improvement





Google Maps



[2] How will we know when change is an improvement?

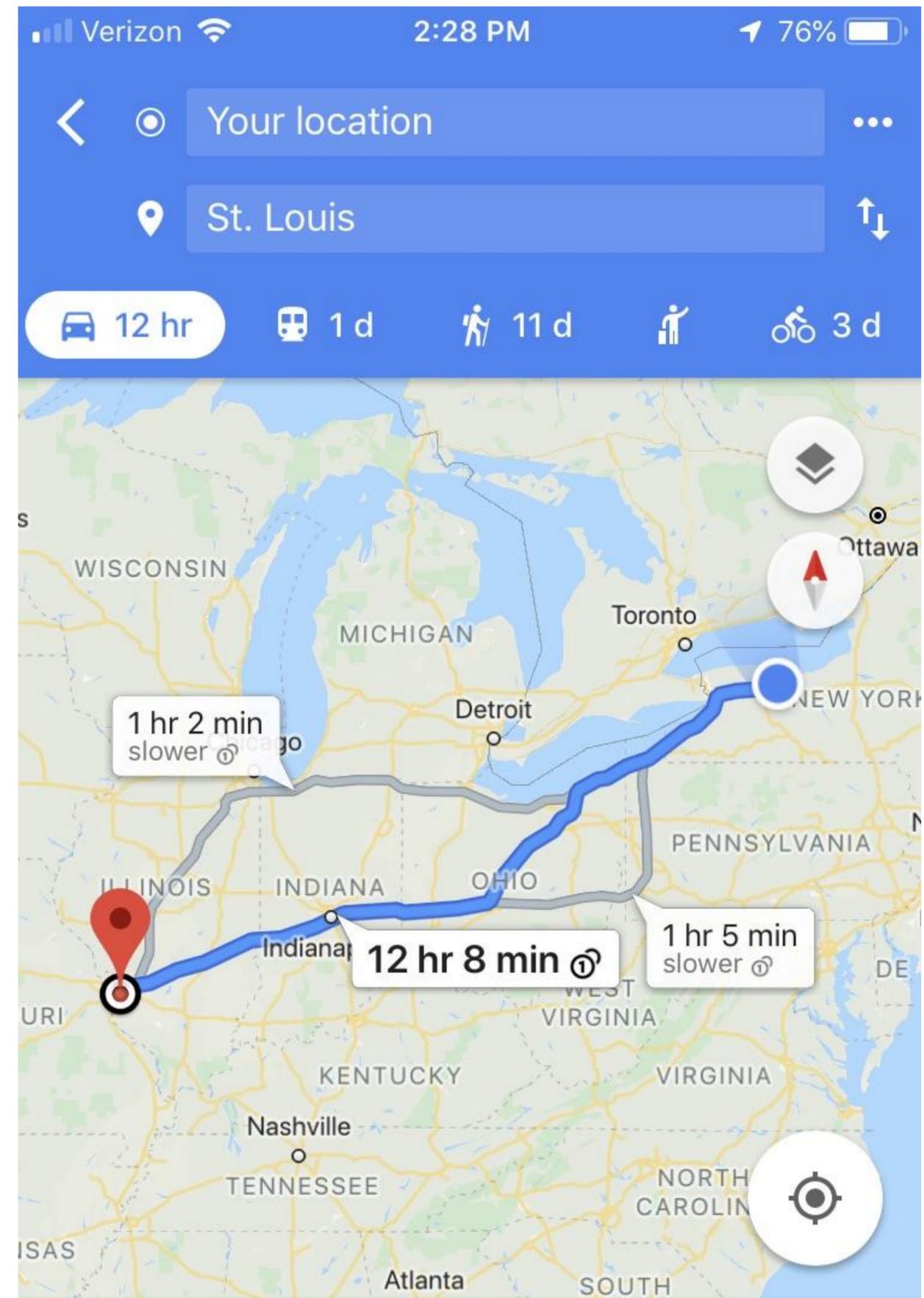


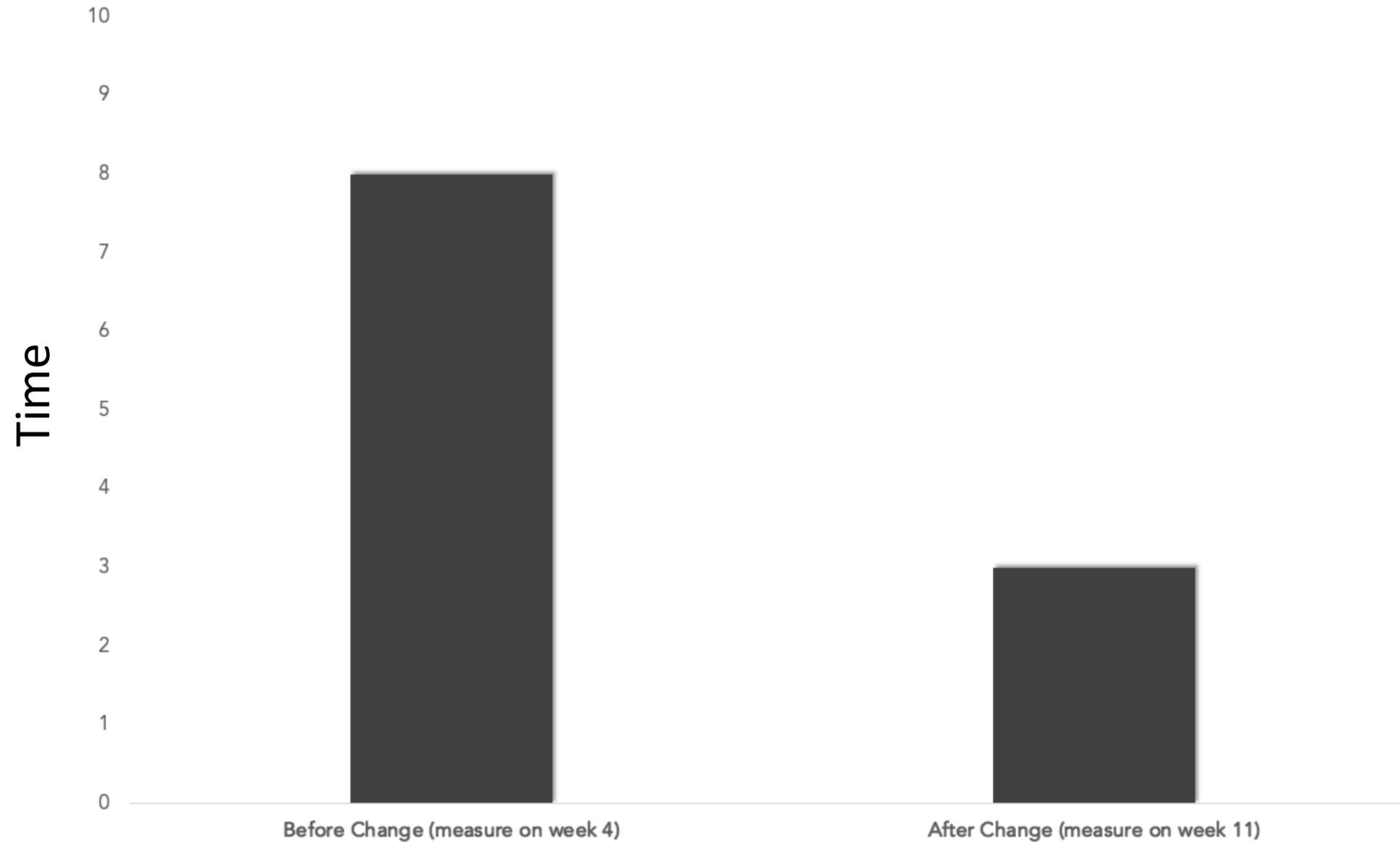


Image credits: Oshatrain

“In God We Trust.
All others must bring data.”

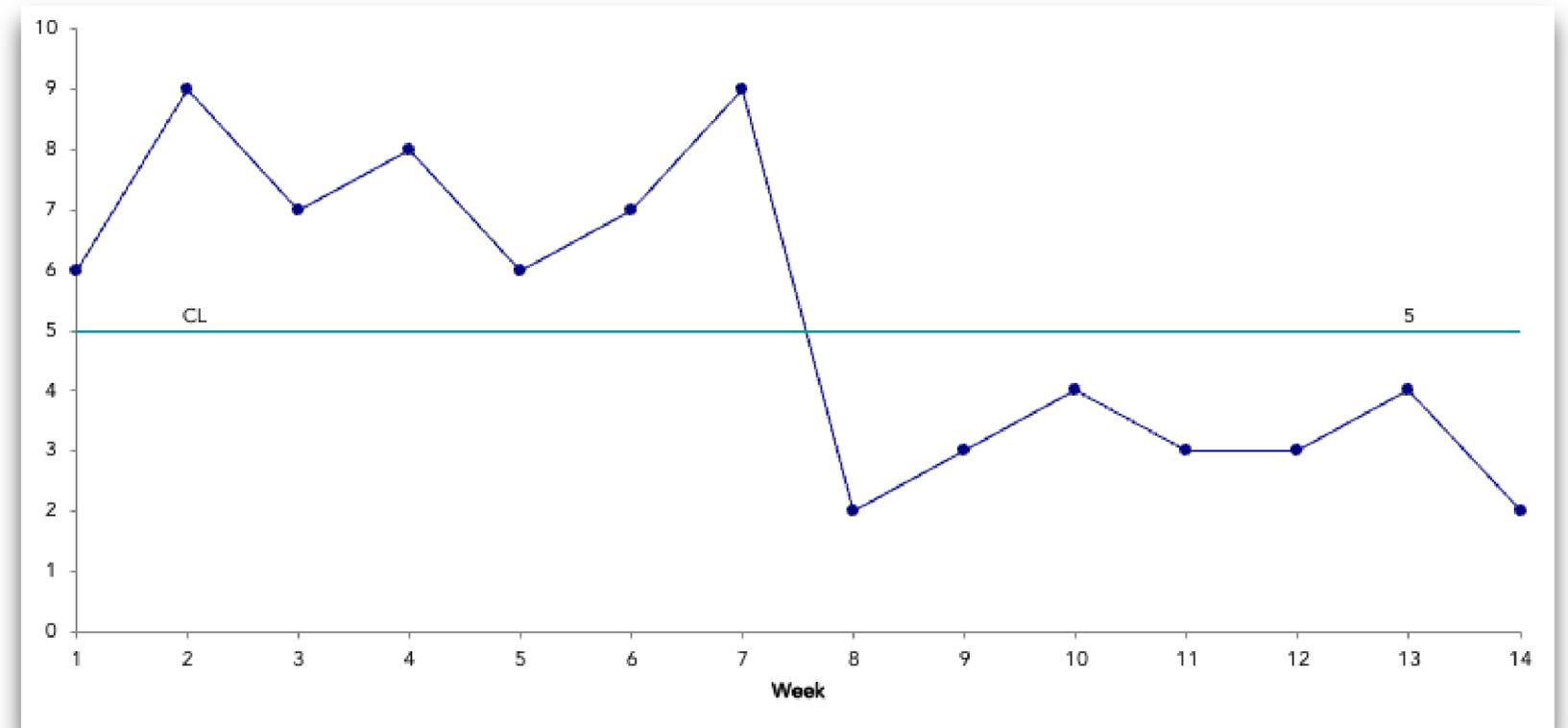
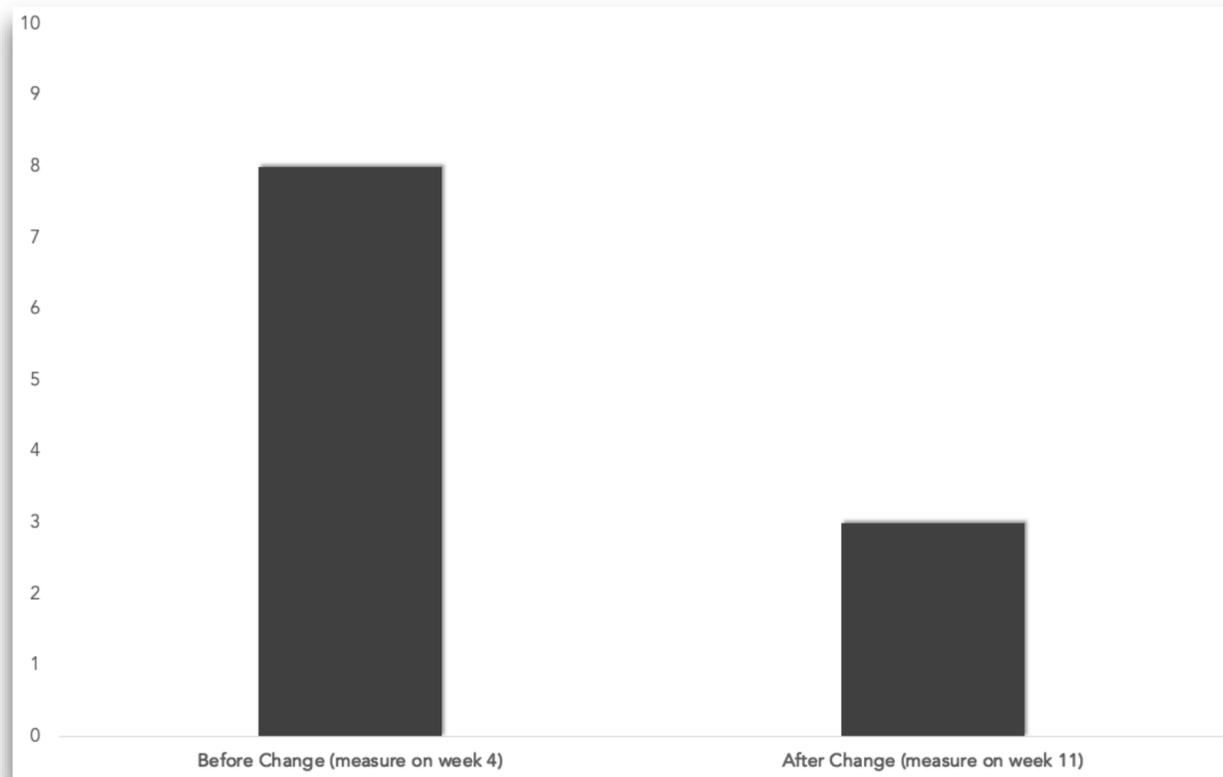
Goal: reduce delays

Change made between weeks 7 & 8



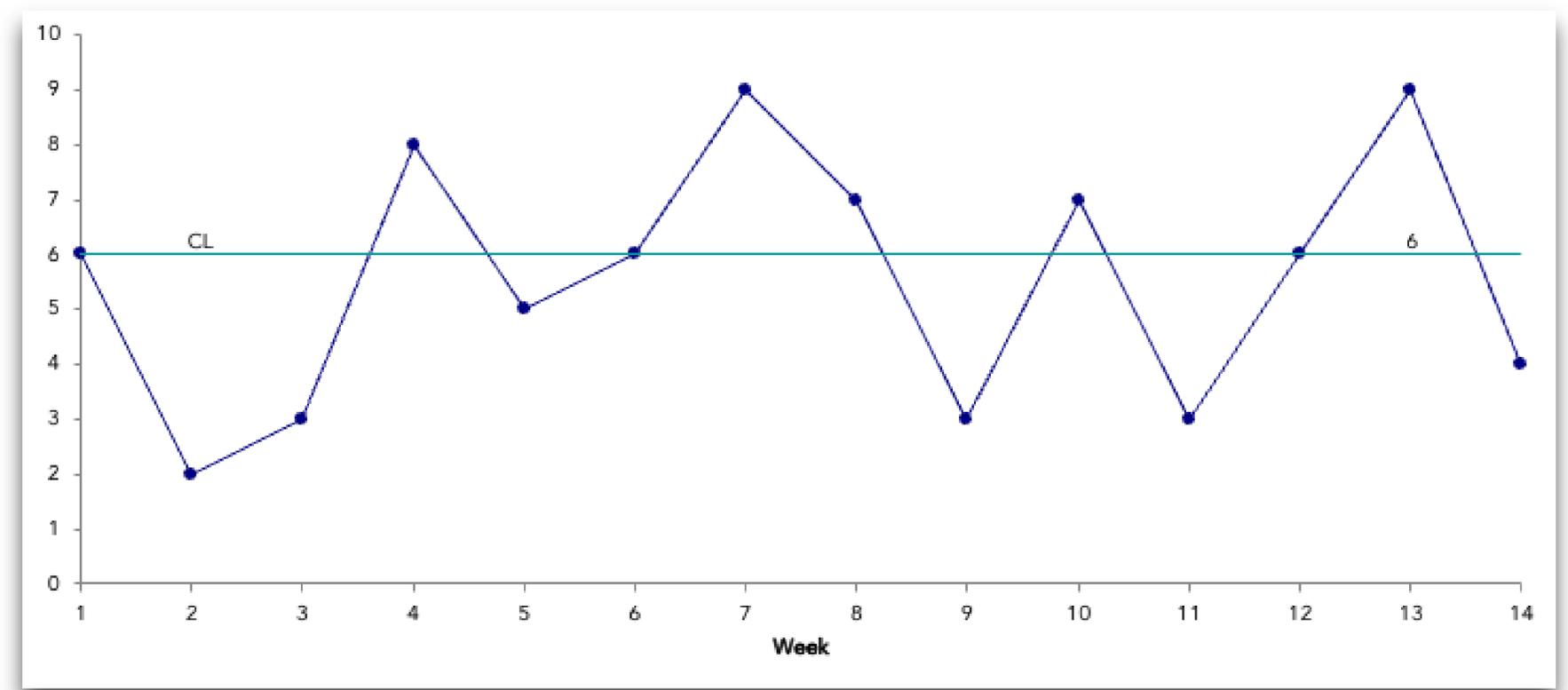
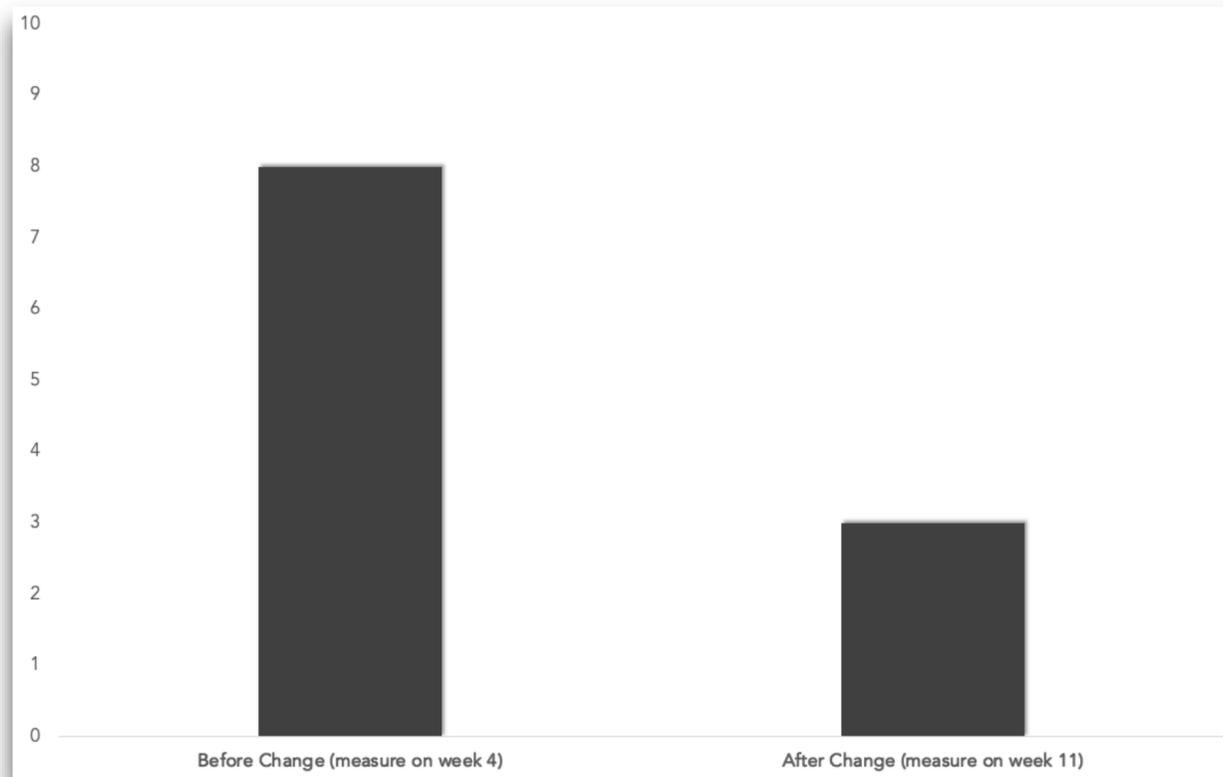
Goal: reduce delays

Change made between weeks 7 & 8



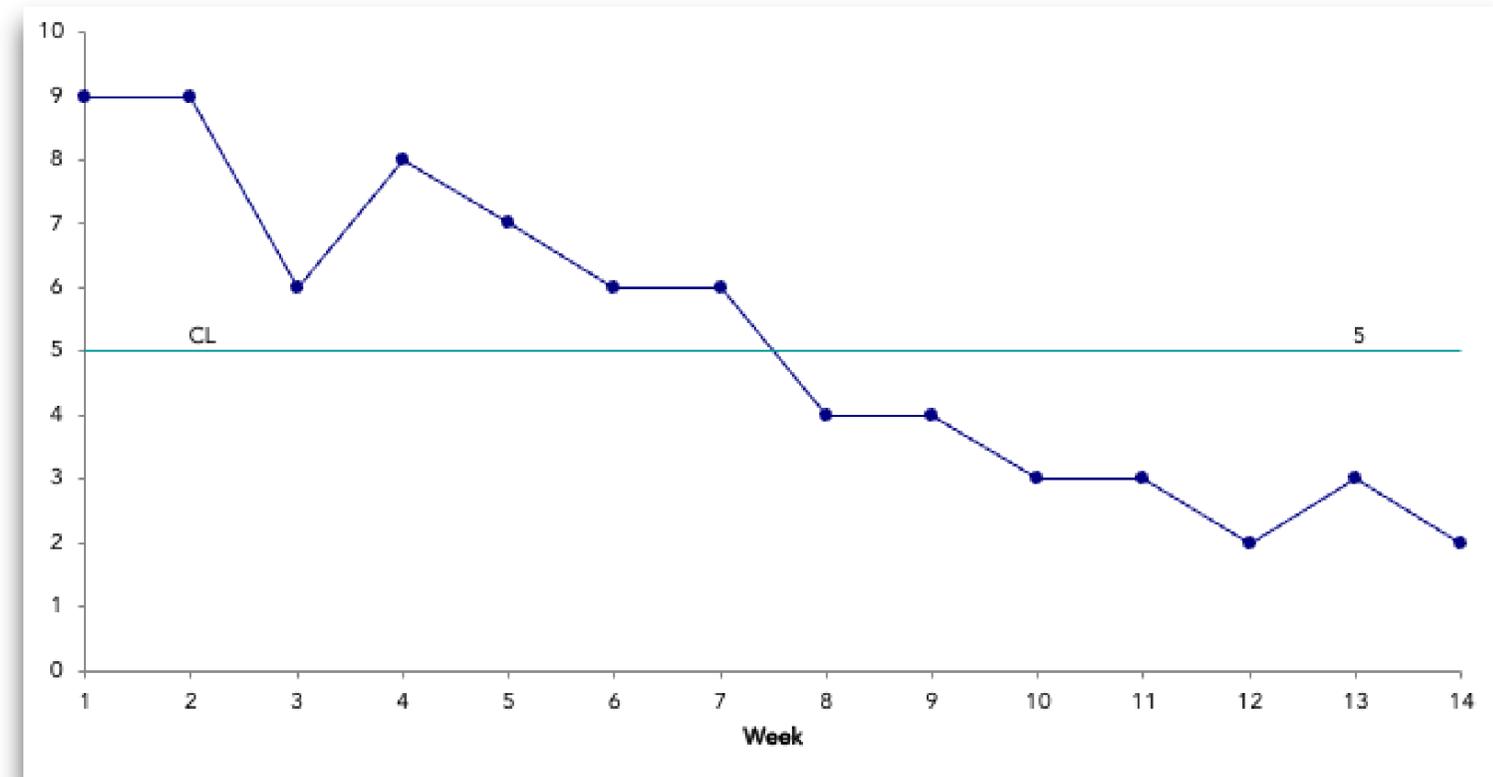
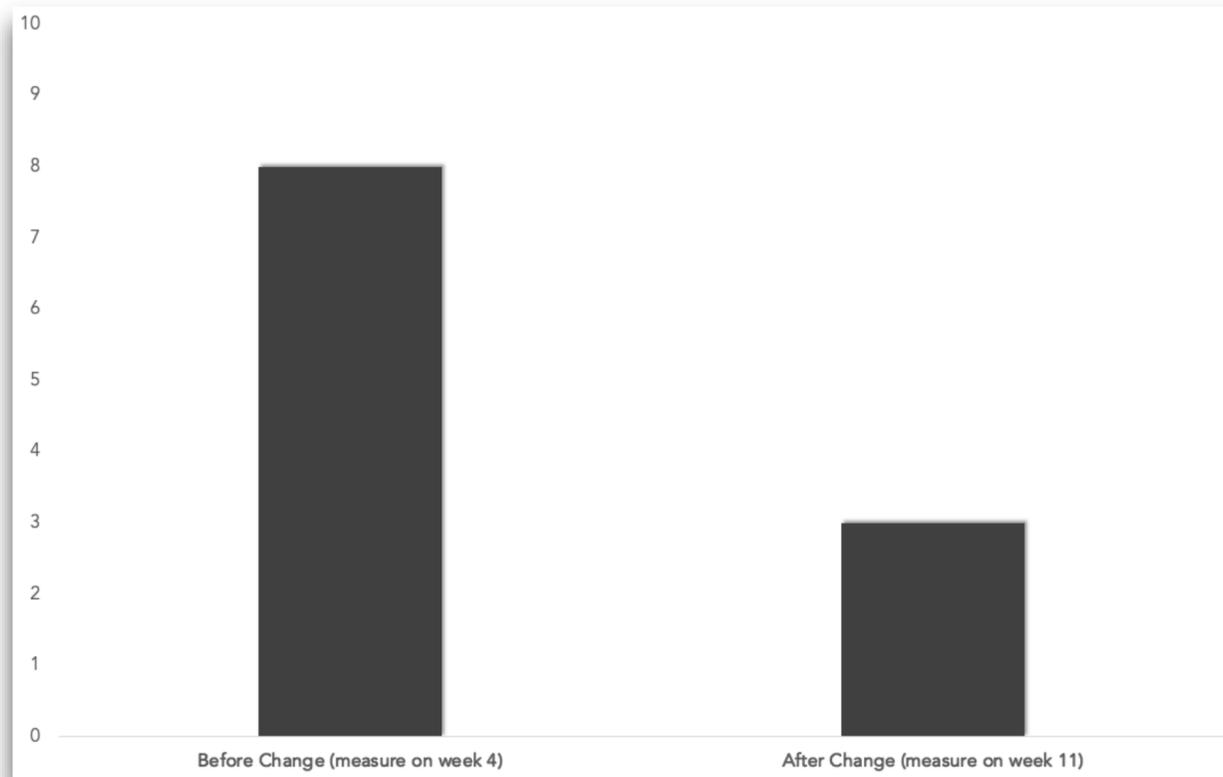
Goal: reduce delays

Change made between weeks 7 & 8



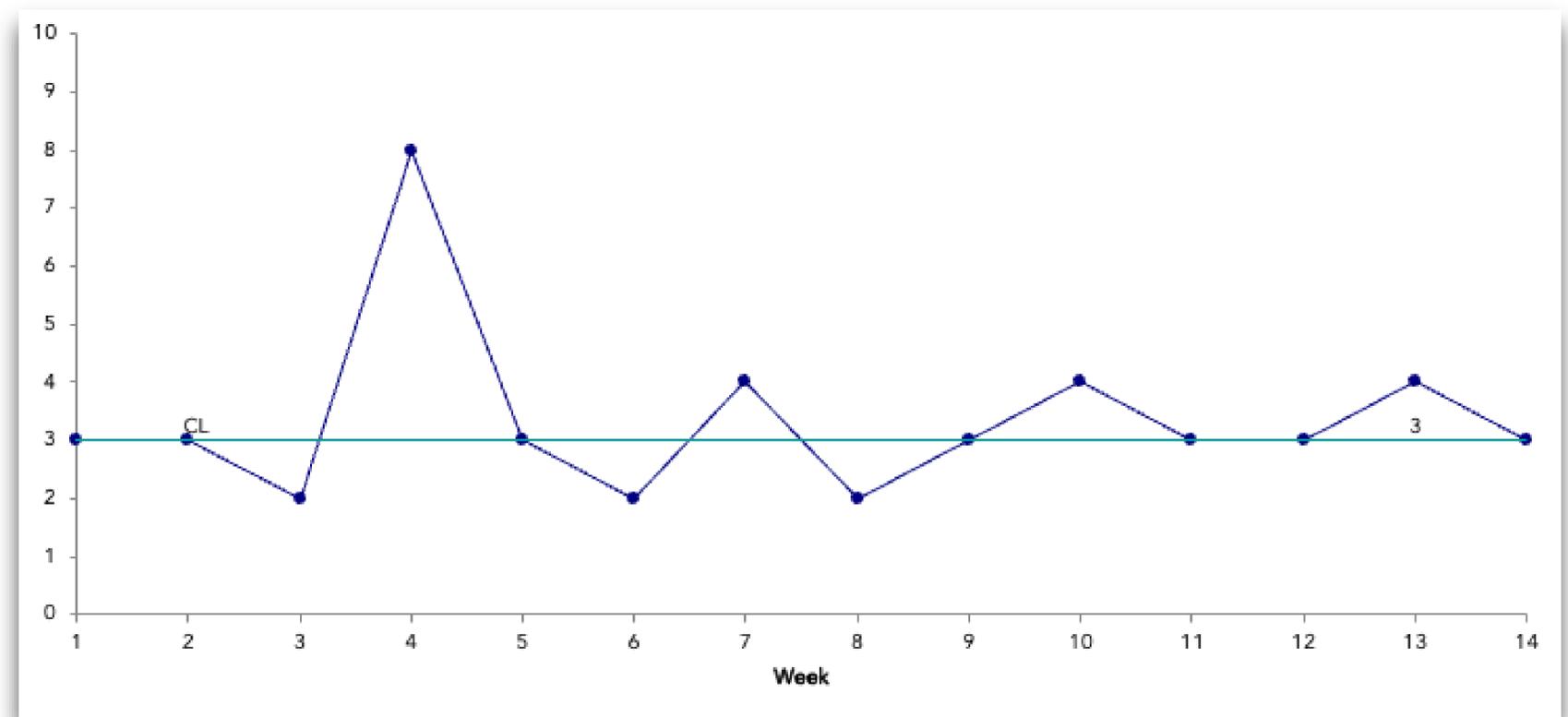
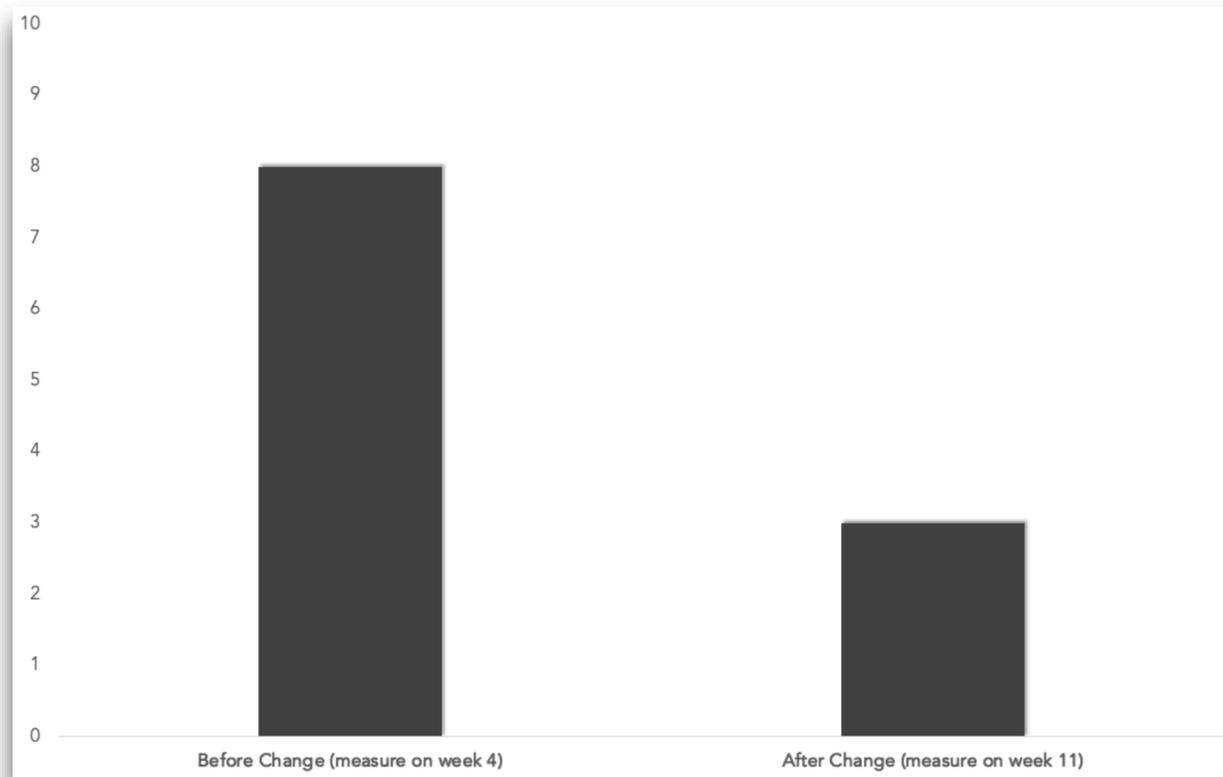
Goal: reduce delays

Change made between weeks 7 & 8



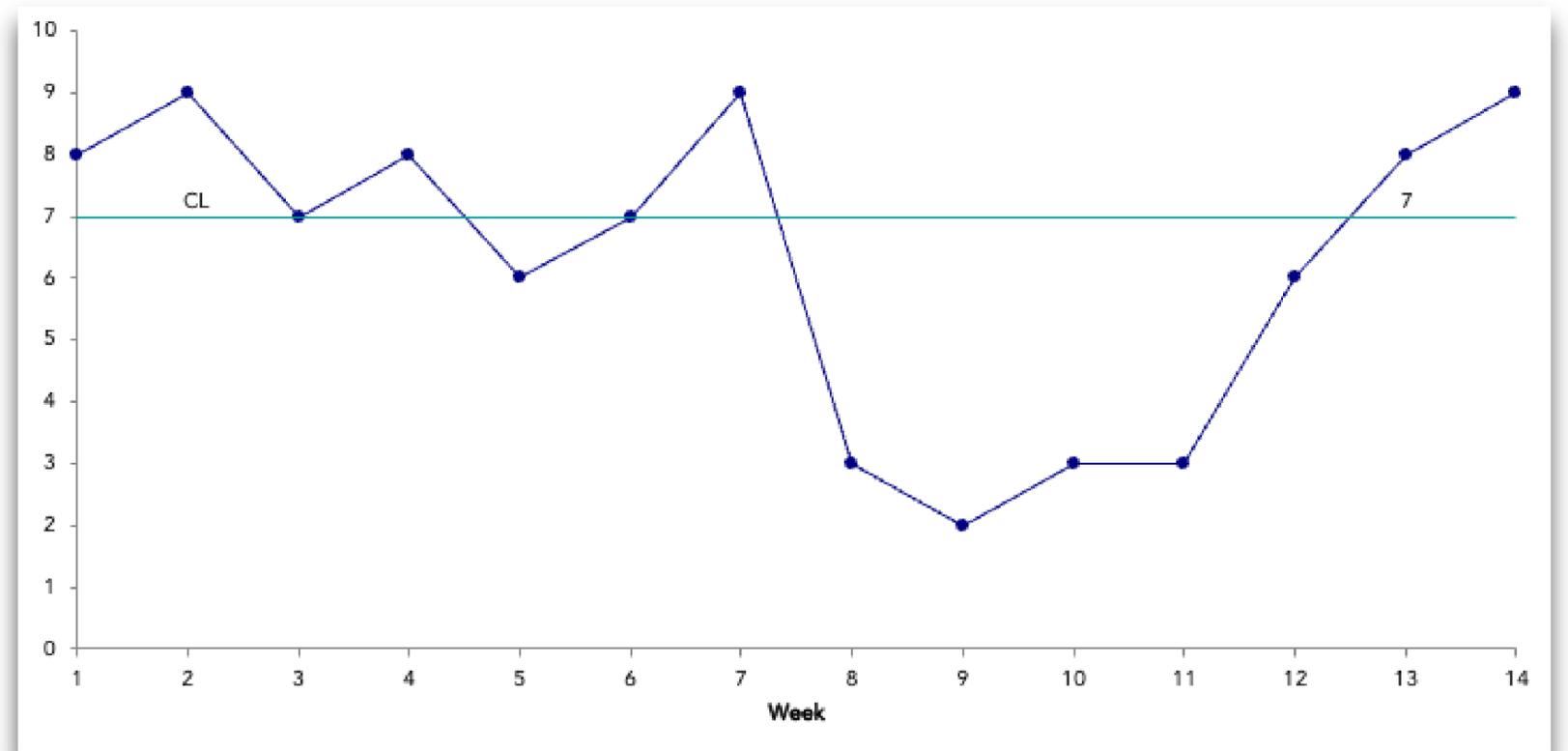
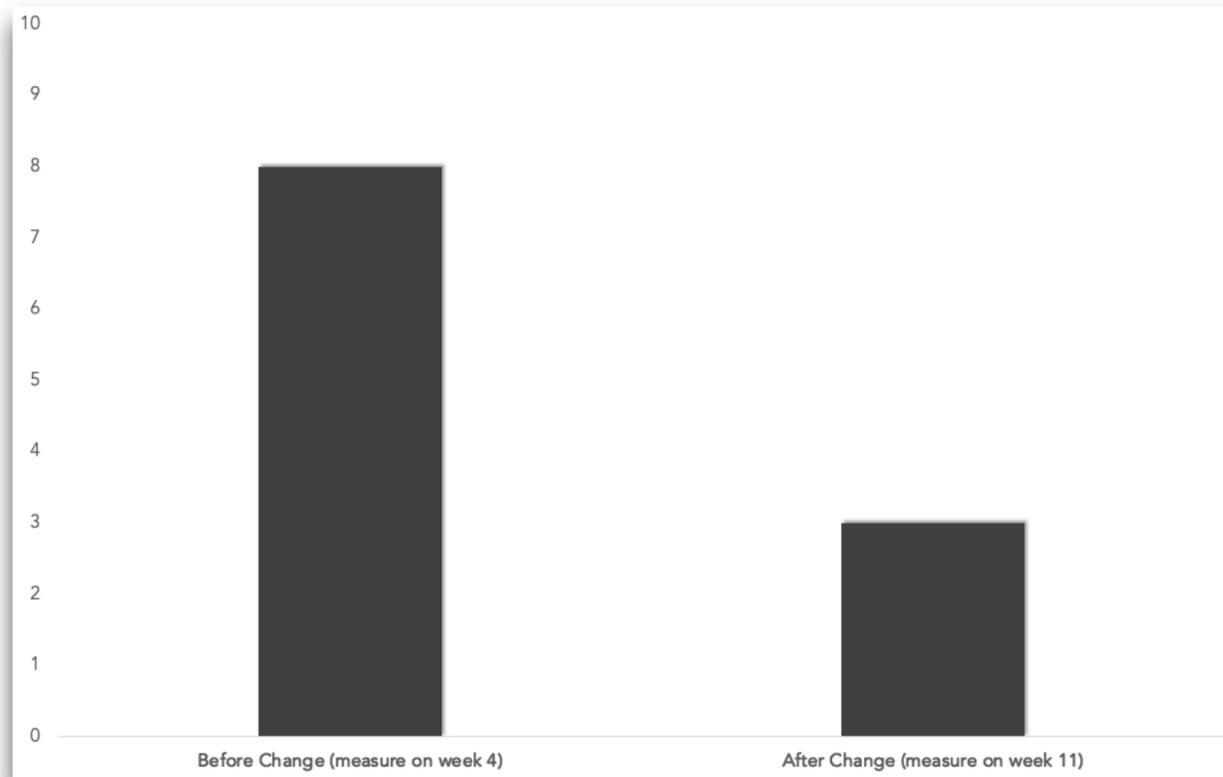
Goal: reduce delays

Change made between weeks 7 & 8



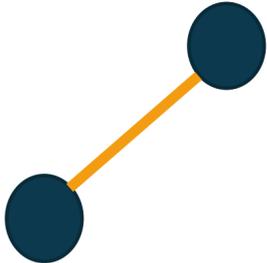
Goal: reduce delays

Change made between weeks 7 & 8



Resuscitation ROSC Rate

ROSC Rate



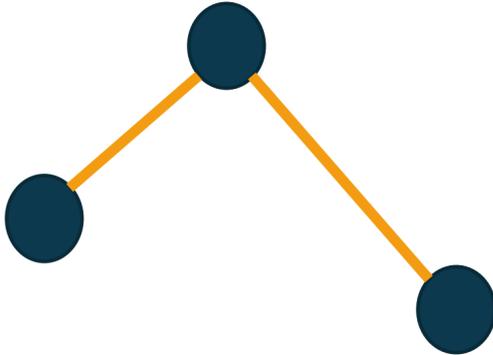
Time

Celebration



Resuscitation ROSC Rate

ROSC Rate



Time

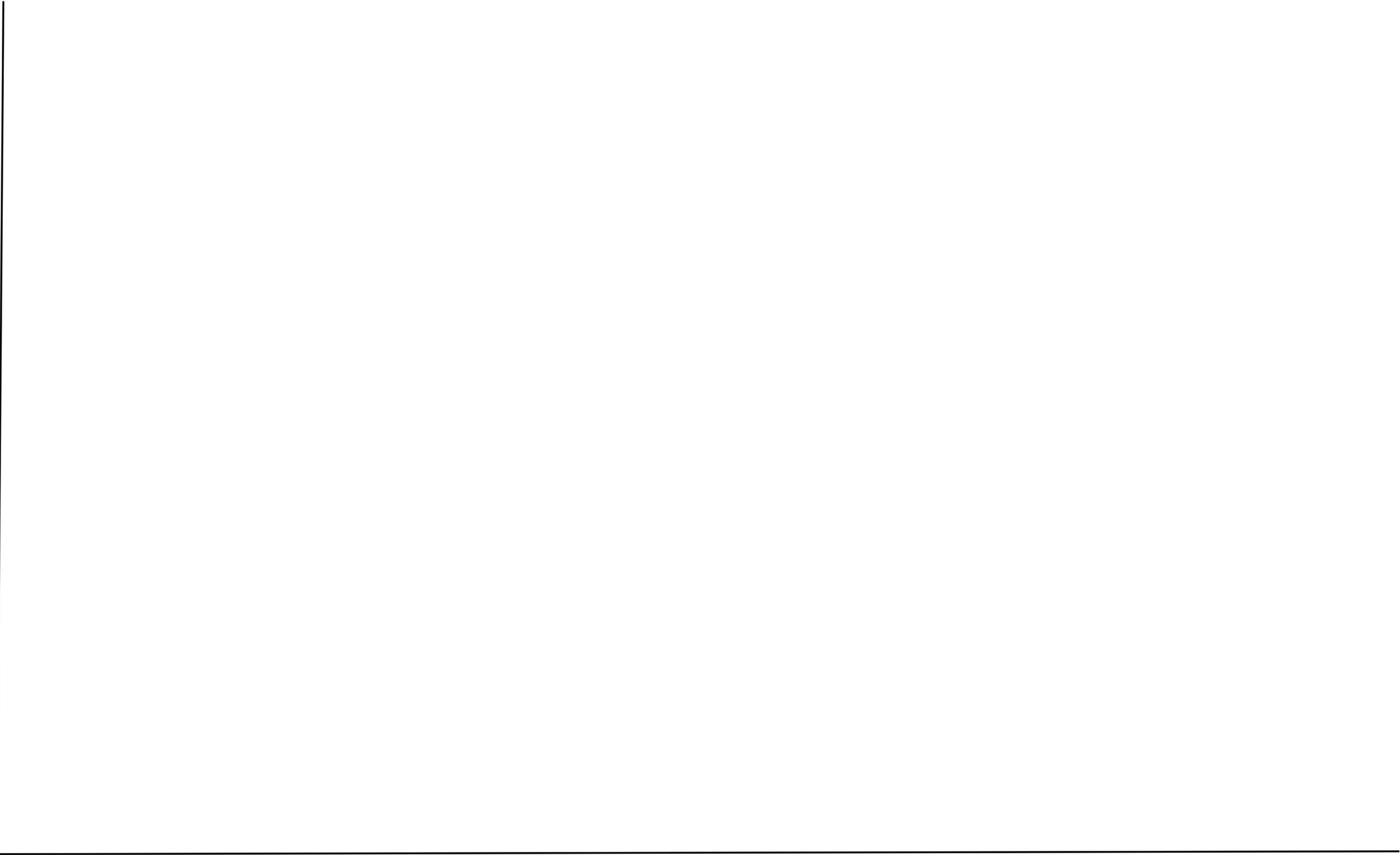
Despair



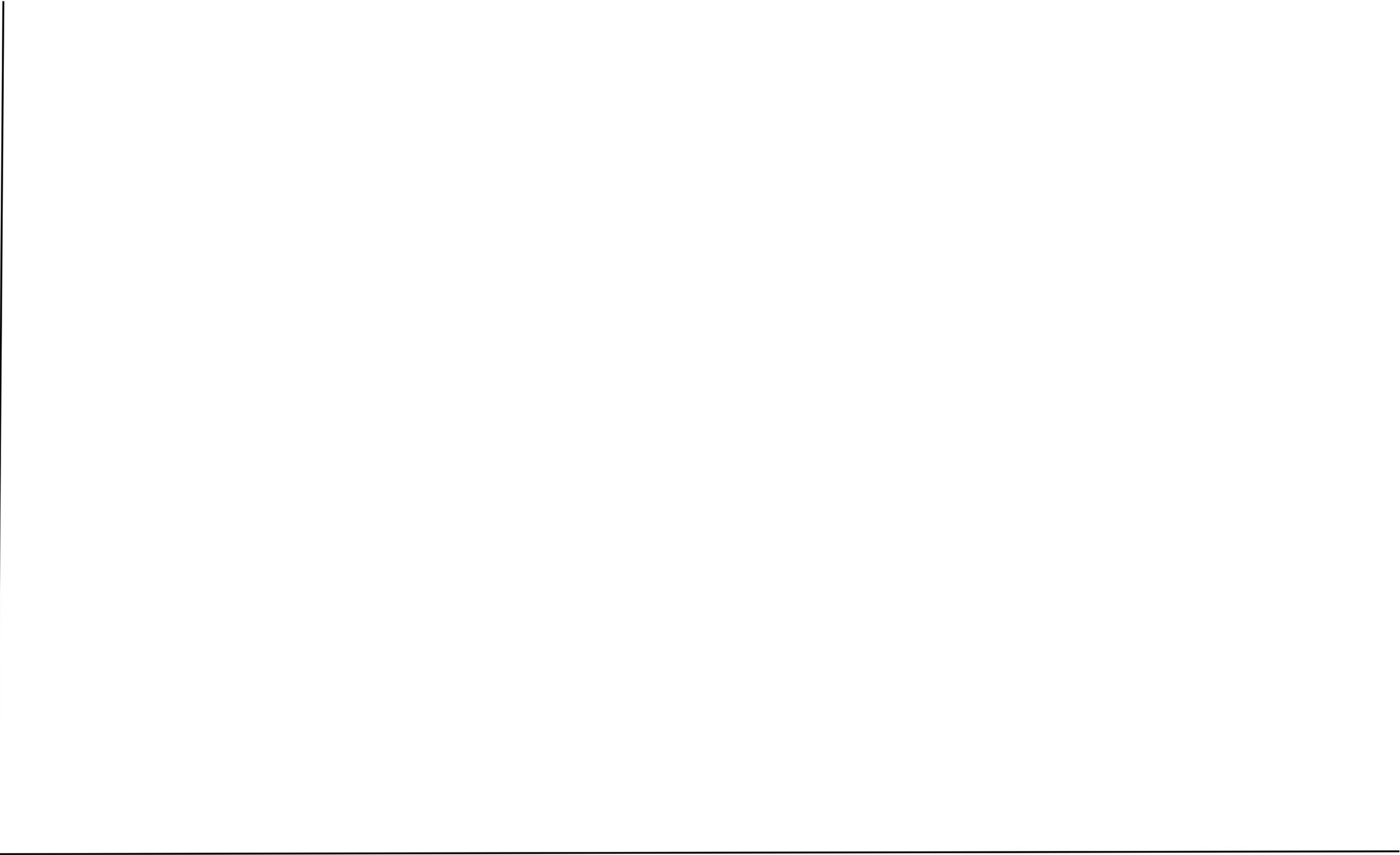
45

51

So how should we examine
data?



Naturally Occurring Time Order

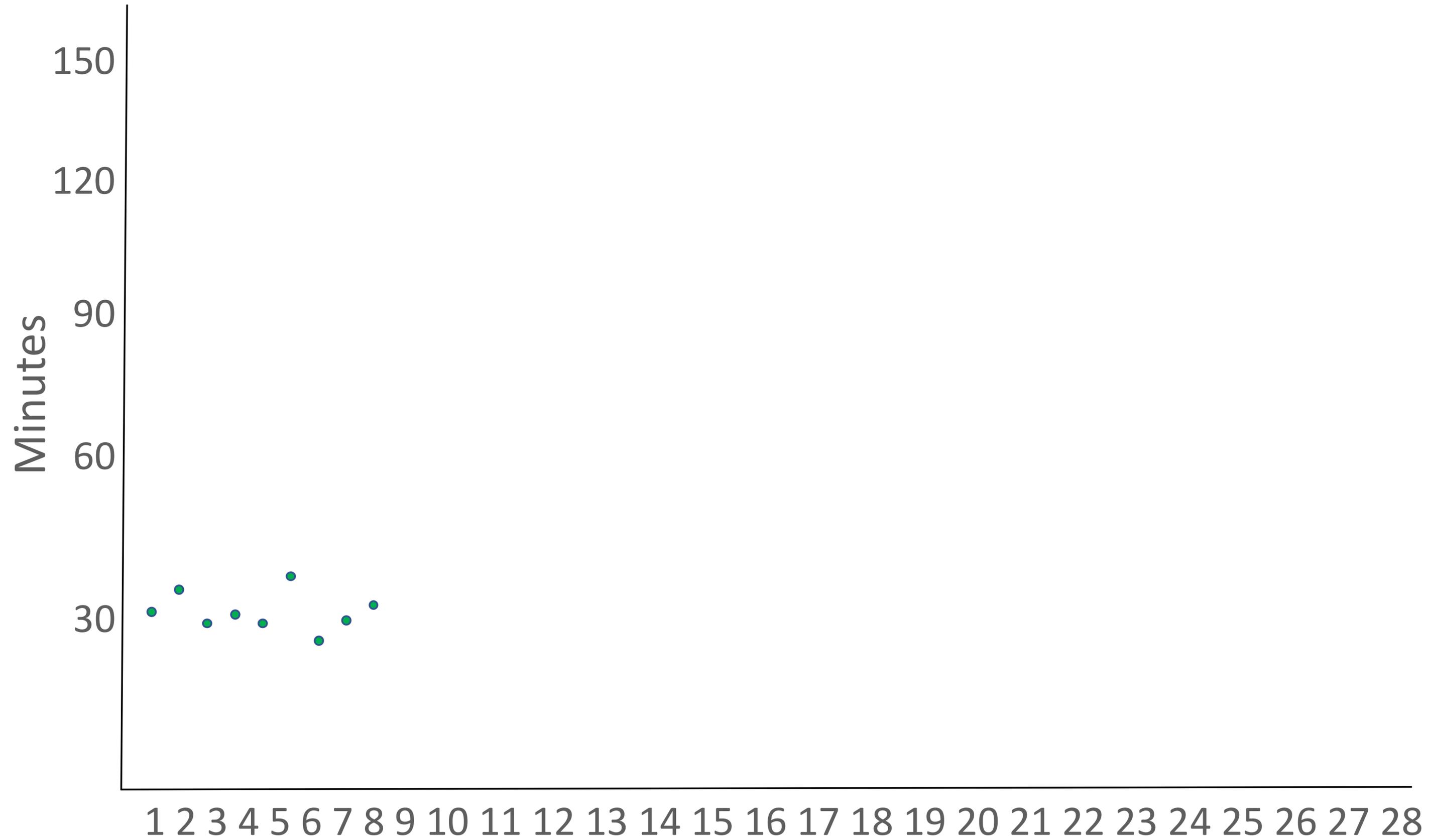


Measure

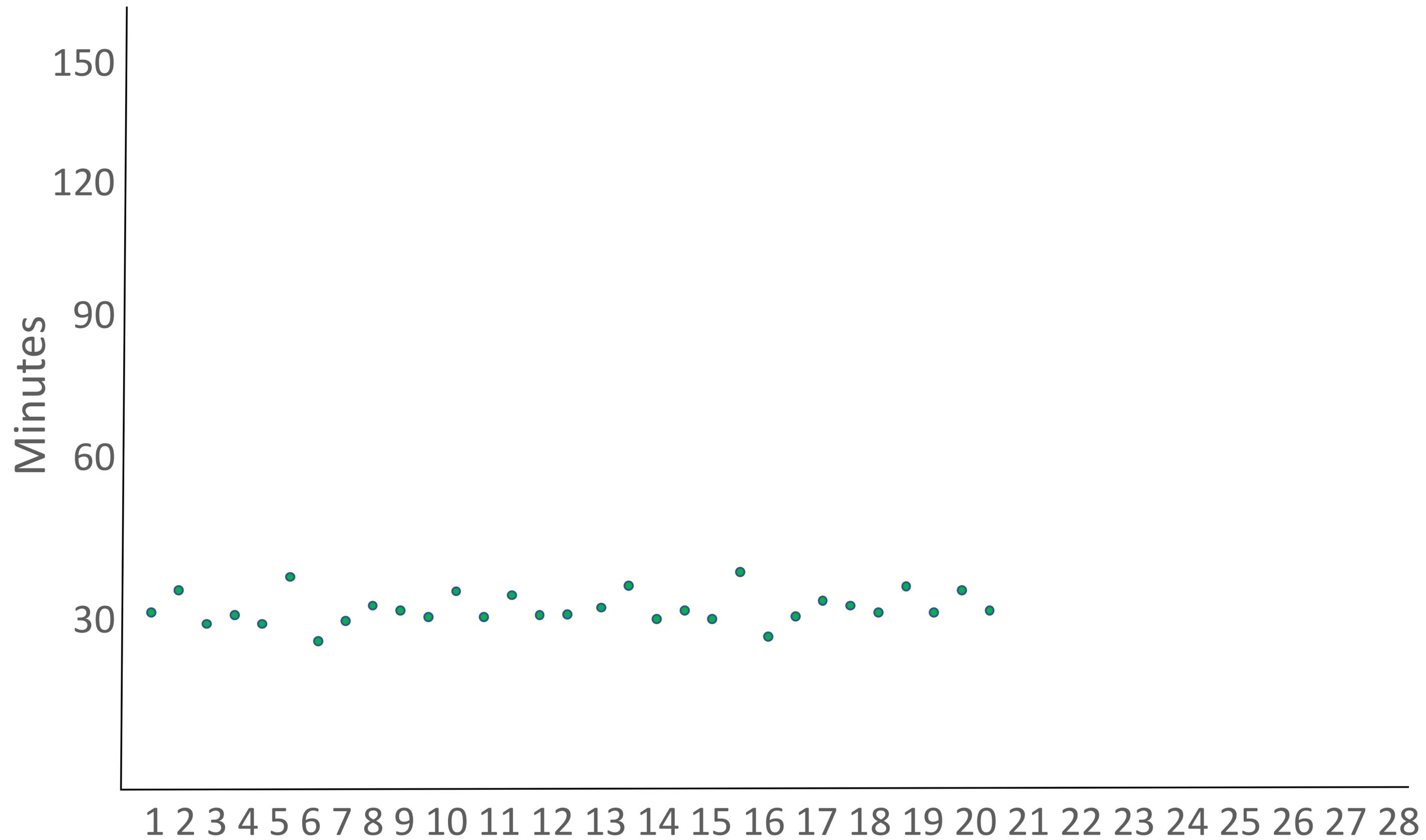
Naturally Occurring Time Order



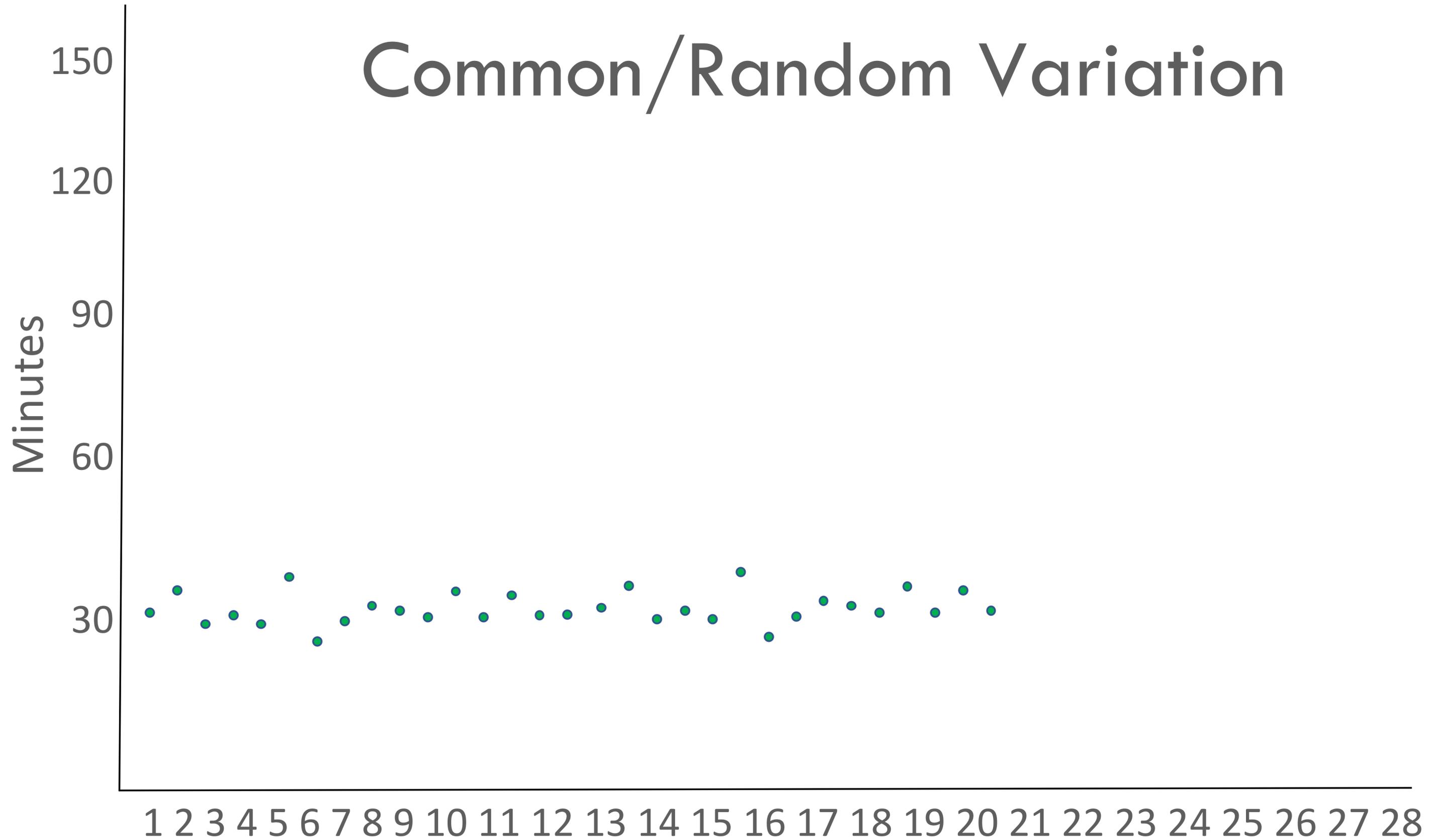






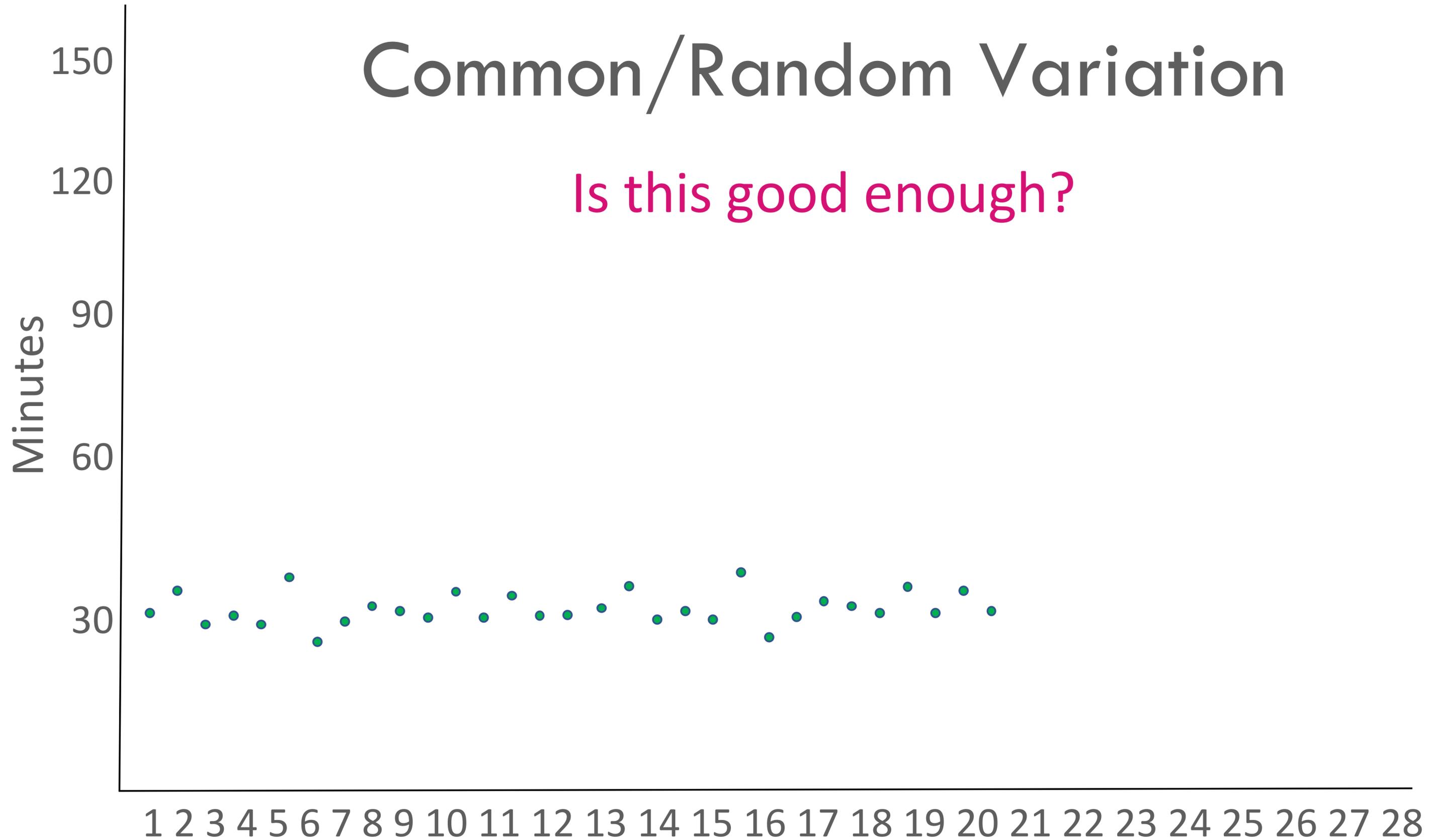


Common/Random Variation



Common/Random Variation

Is this good enough?



SNOWSTORM IMPACTS

FRIDAY



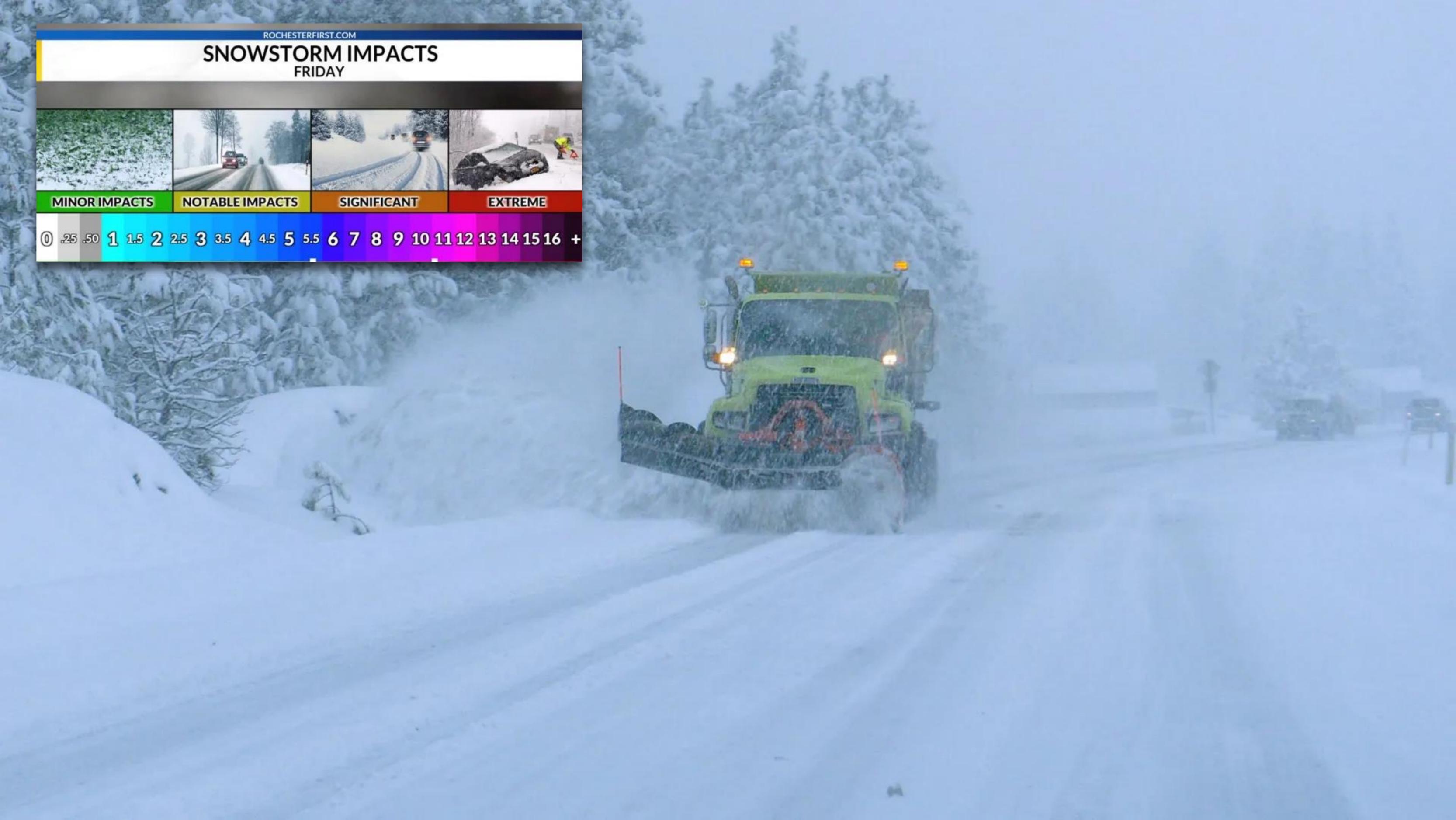
MINOR IMPACTS

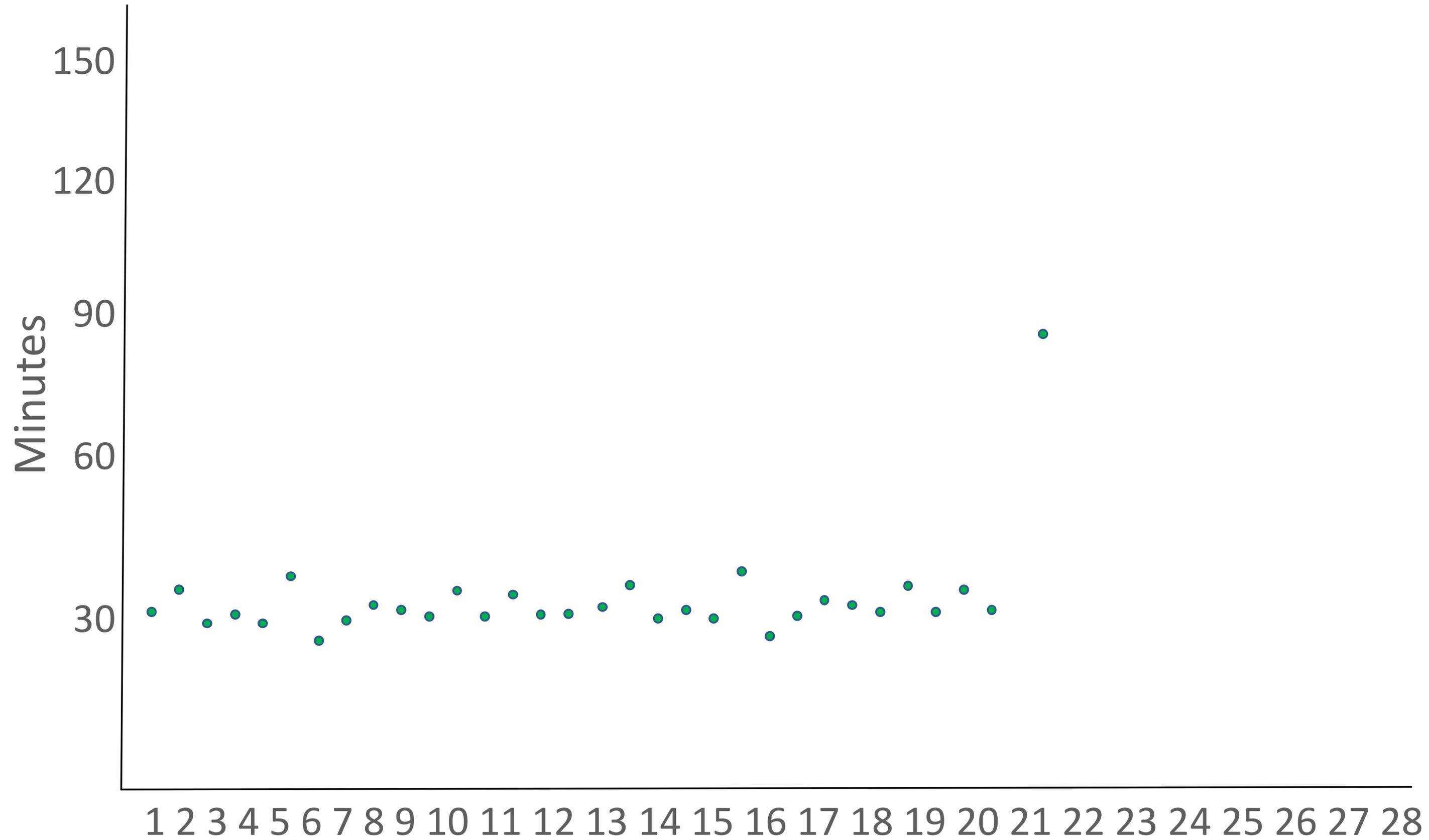
NOTABLE IMPACTS

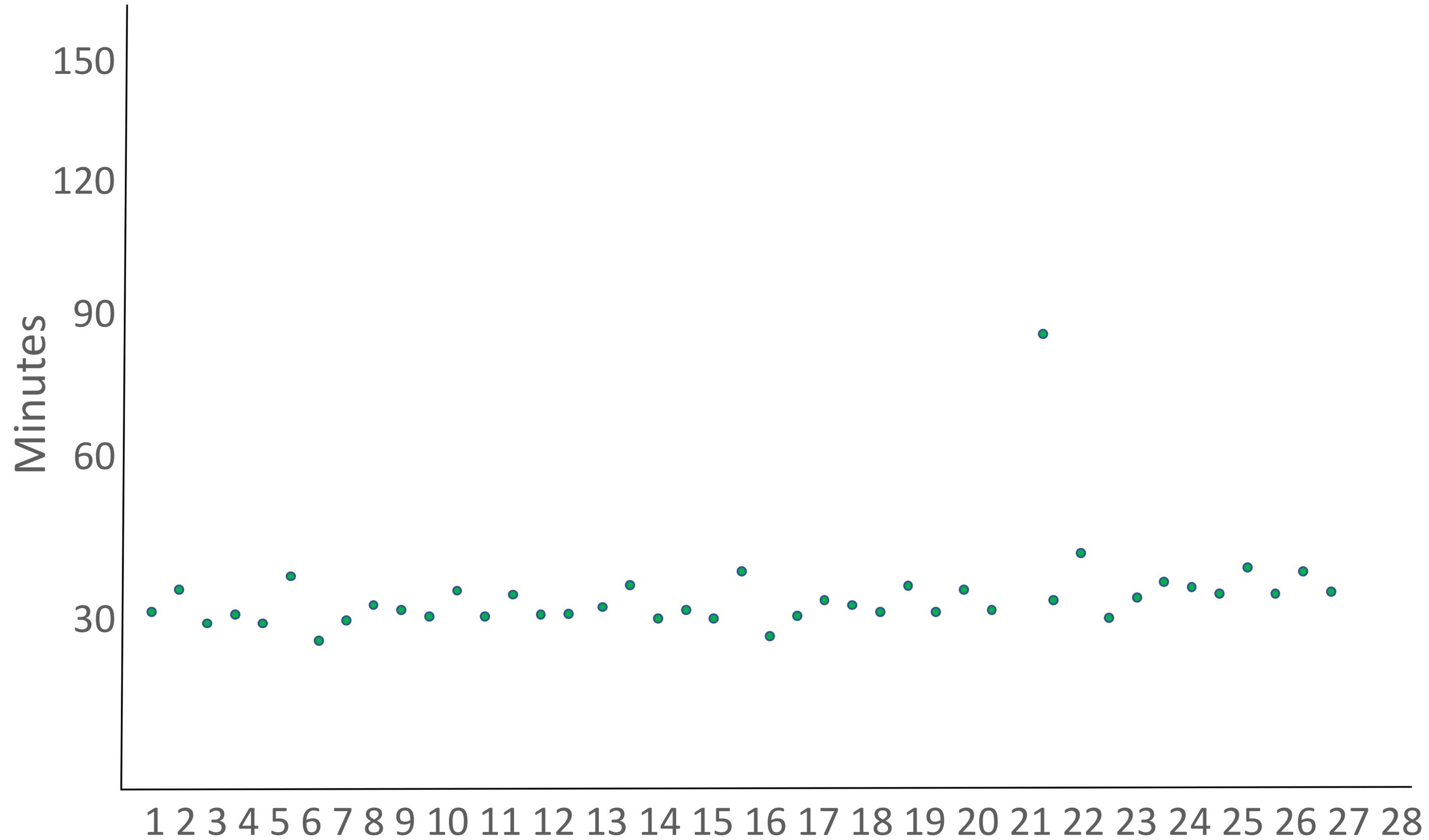
SIGNIFICANT

EXTREME

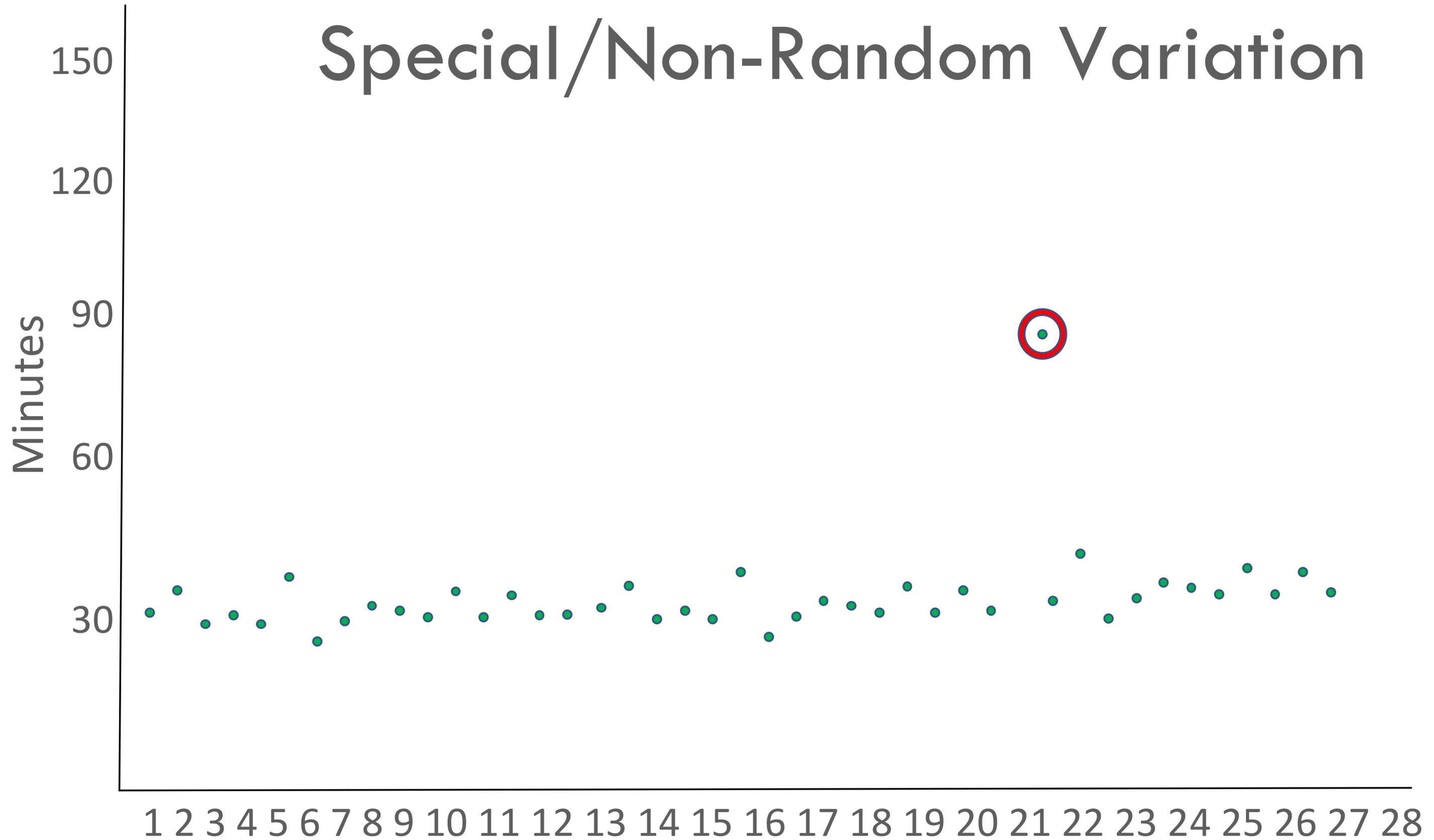
0 .25 .50 1 1.5 2 2.5 3 3.5 4 4.5 5 5.5 6 7 8 9 10 11 12 13 14 15 16 +





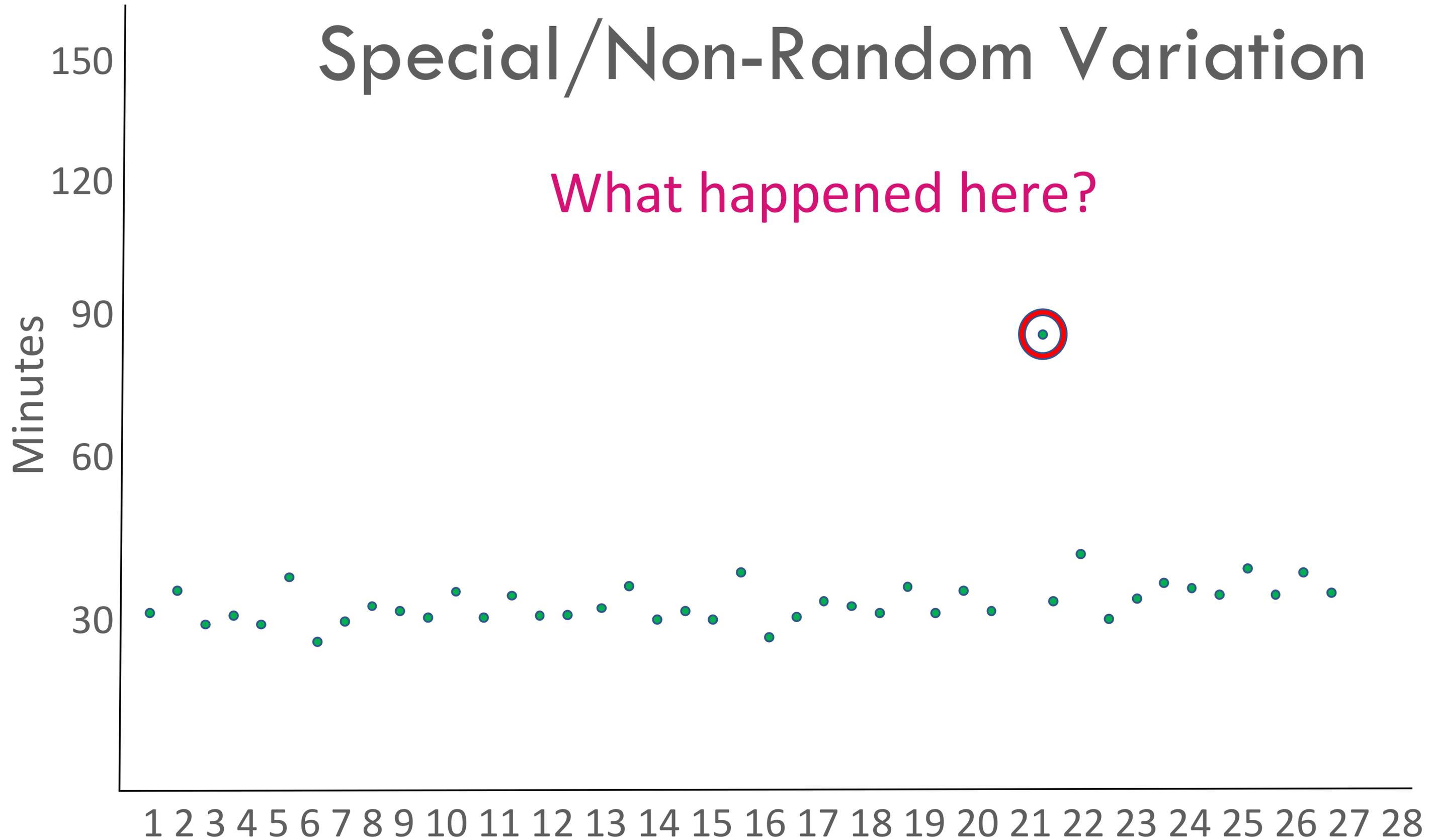


Special/Non-Random Variation

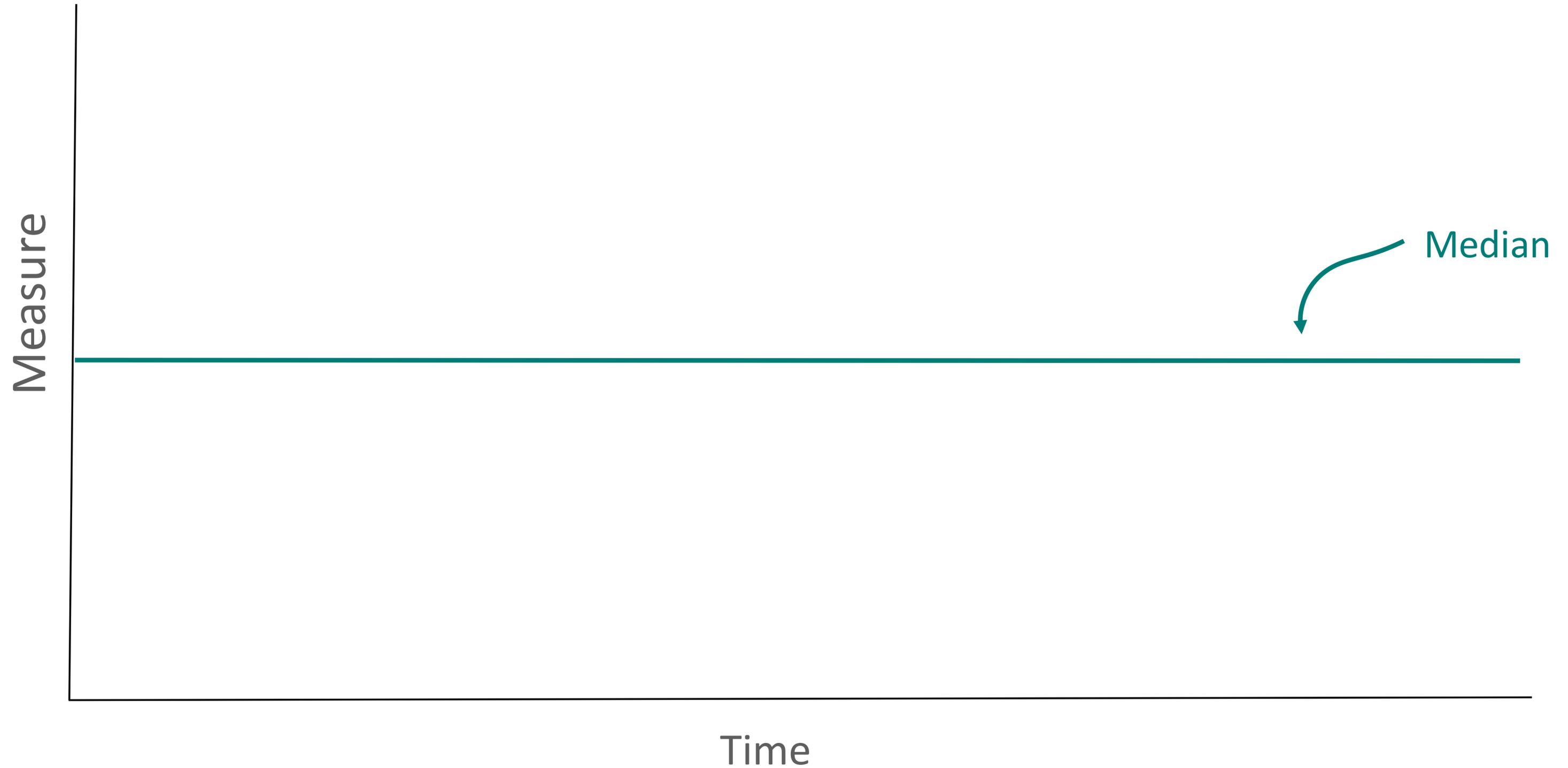


Special/Non-Random Variation

What happened here?



Anatomy of a Run Chart



Why median?

Average Weeks at #1 on the US Billboard

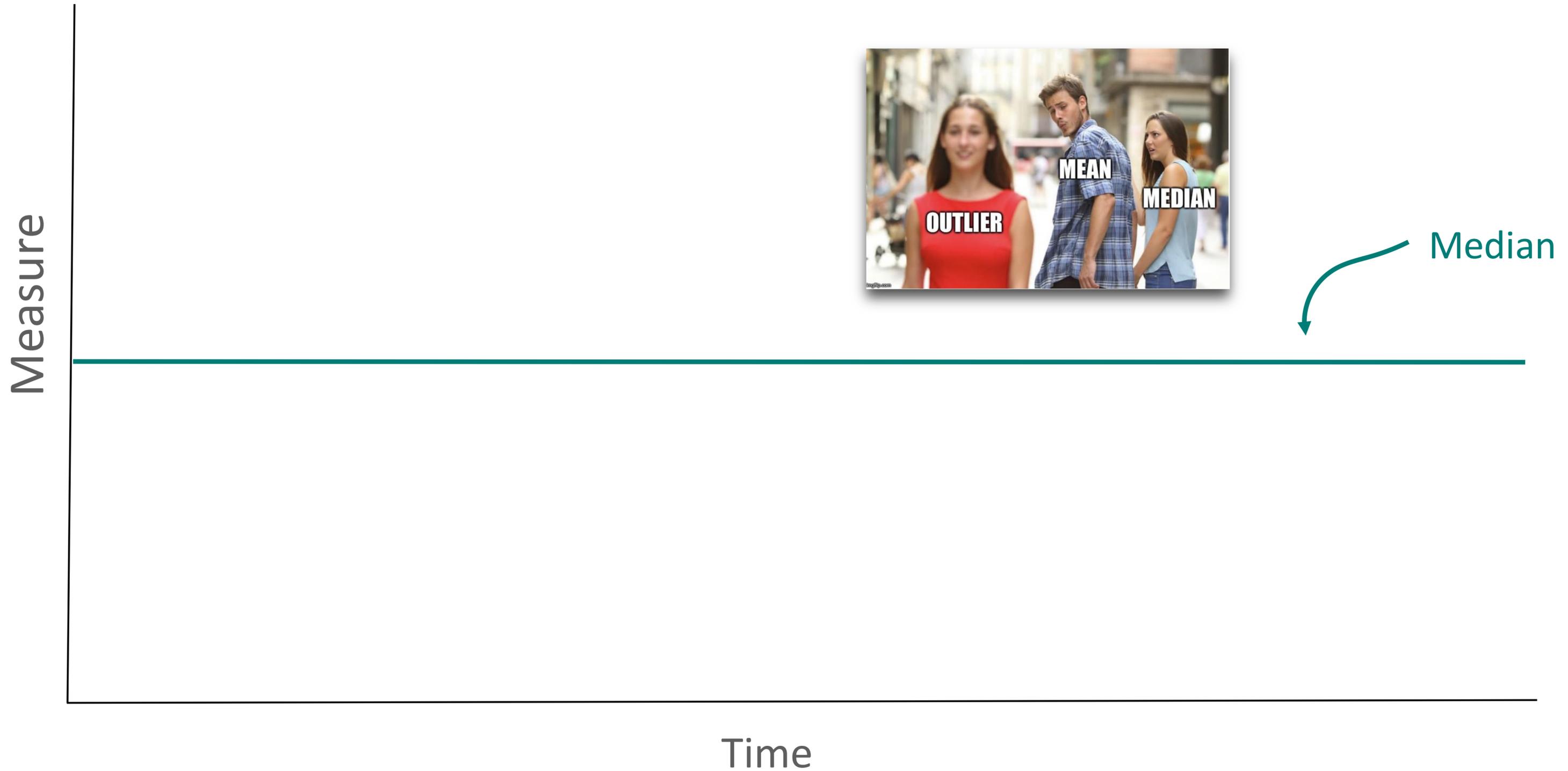


42 weeks

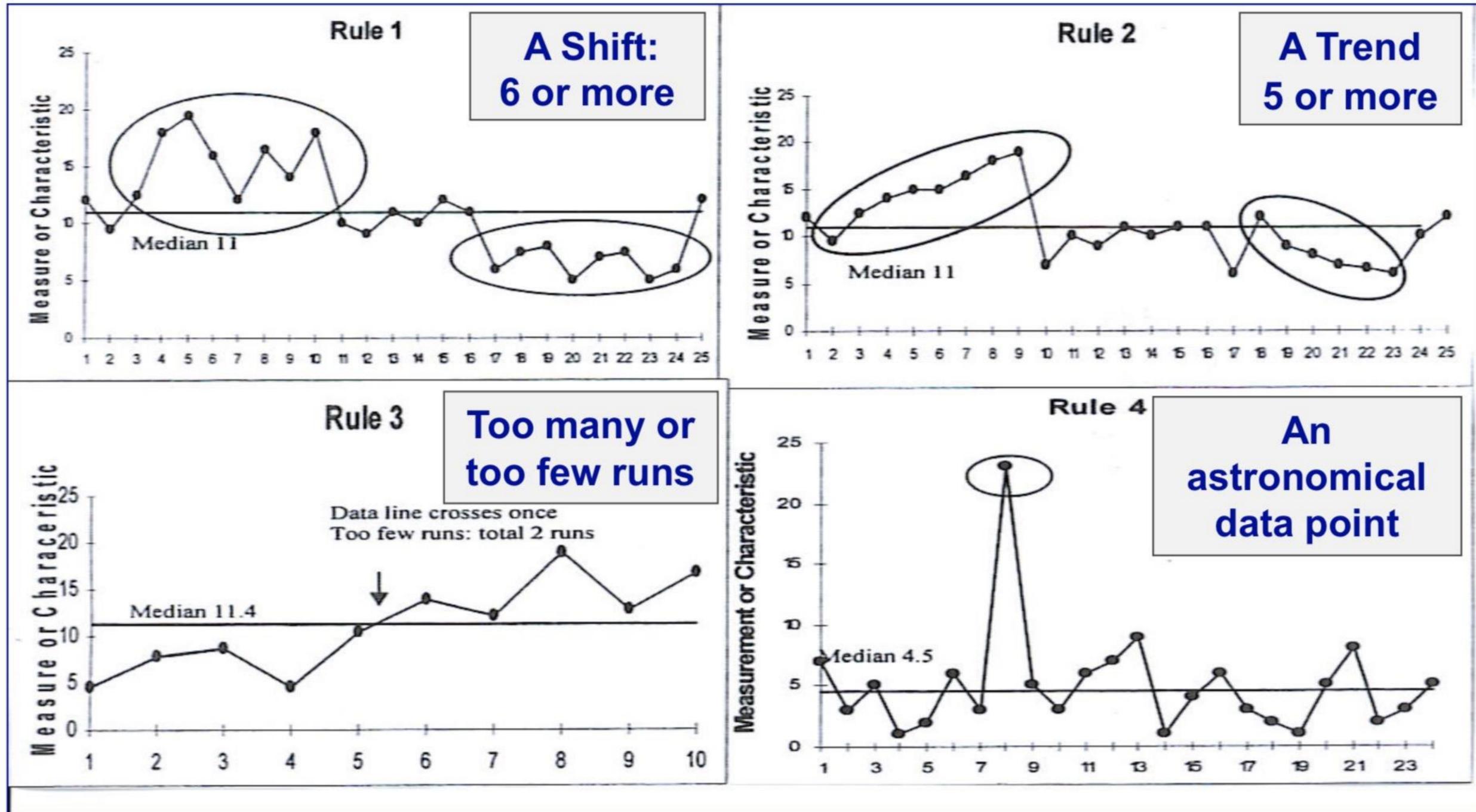


42 weeks

Anatomy of a Run Chart



Non-Random Rules for Run Charts



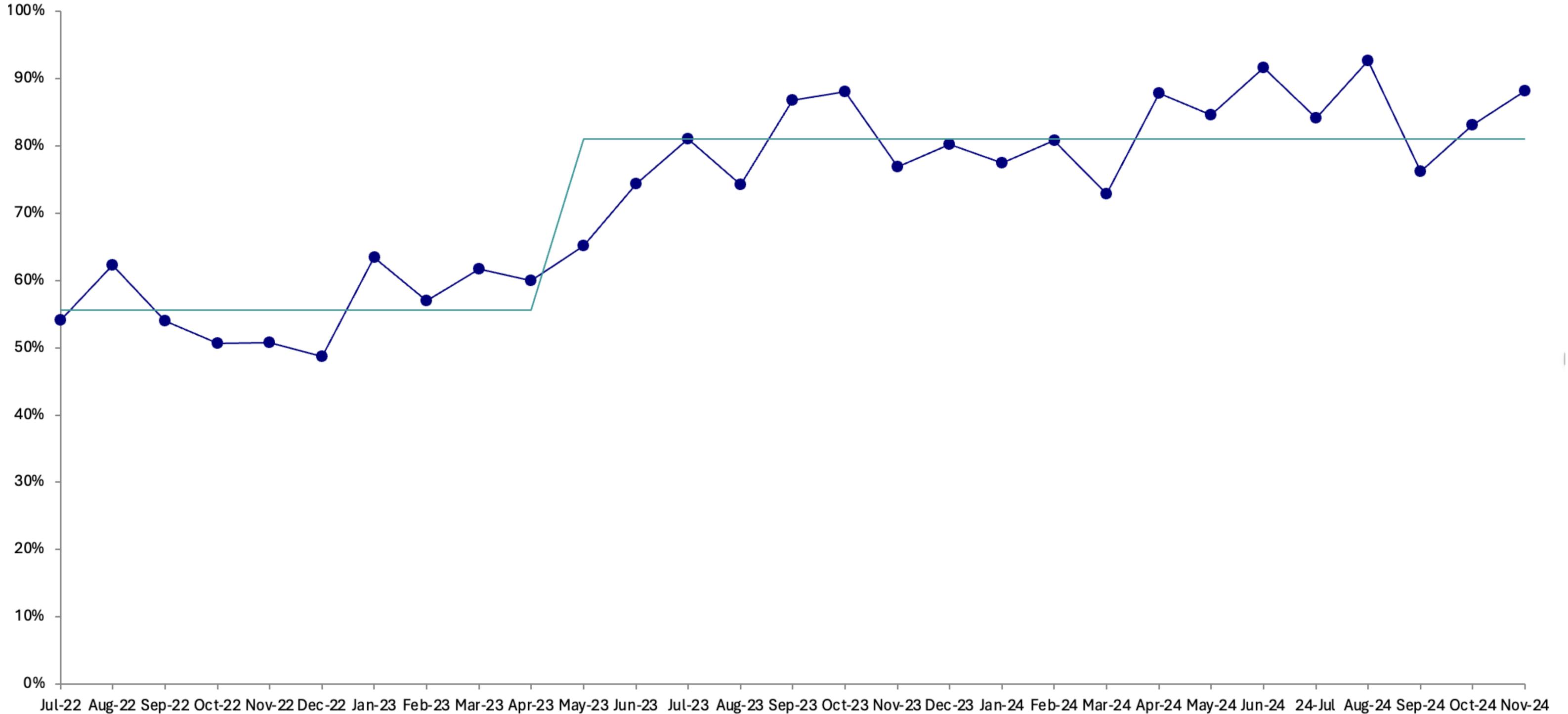
Special Cause Variation

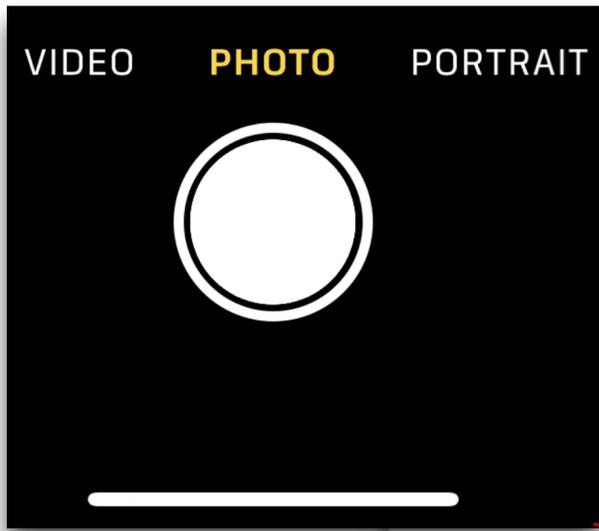
← ACCIDENT

PURPOSE →

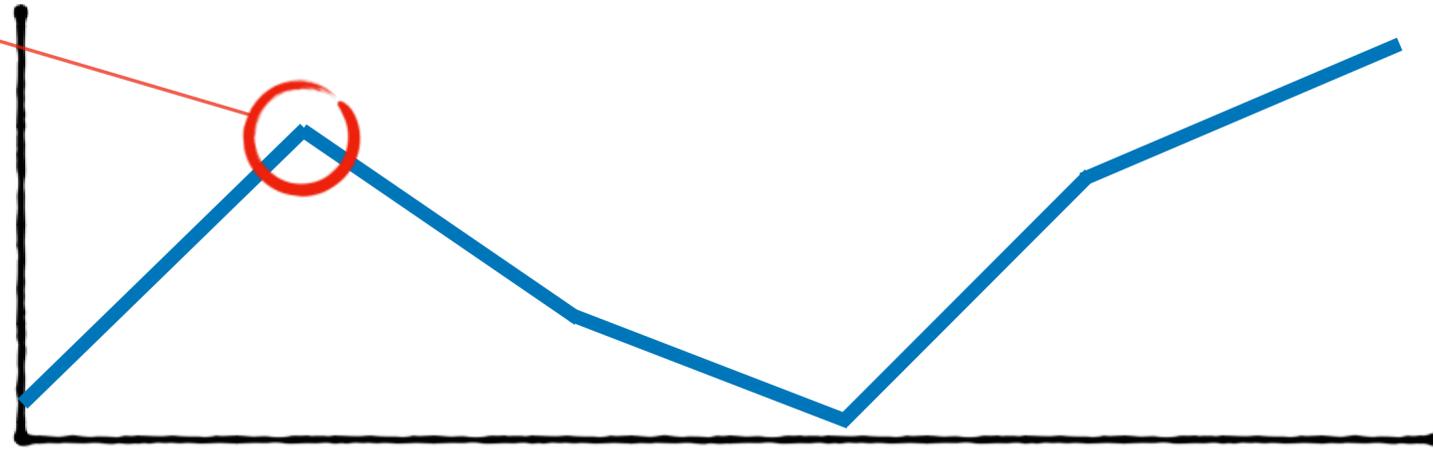
A hand holding a white marker is positioned to the right of the word 'PURPOSE', with the marker tip pointing towards the end of the word. The hand is rendered in a realistic style with visible skin texture and fingernails.

% Ambulation Assessment in Non-Transported Geriatric Fall Patients

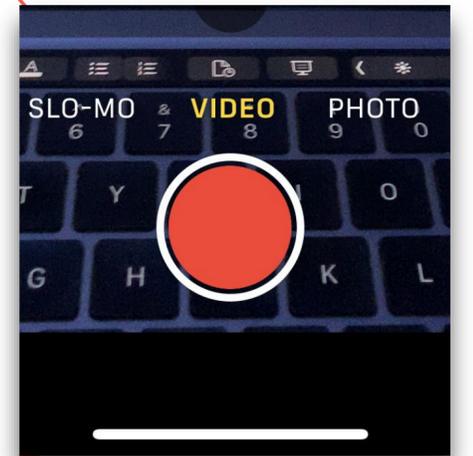
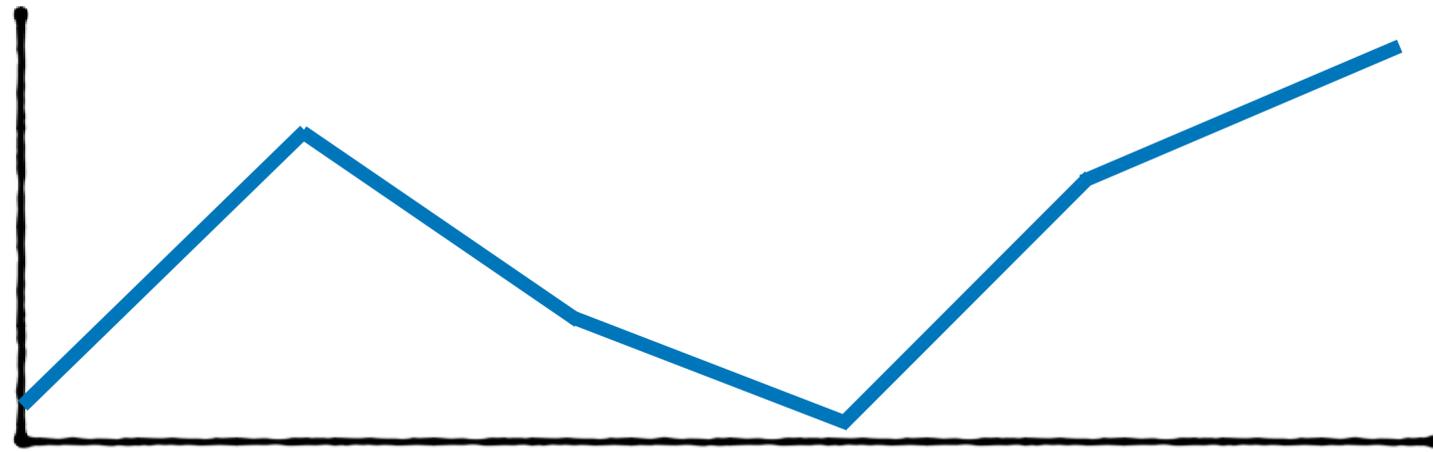




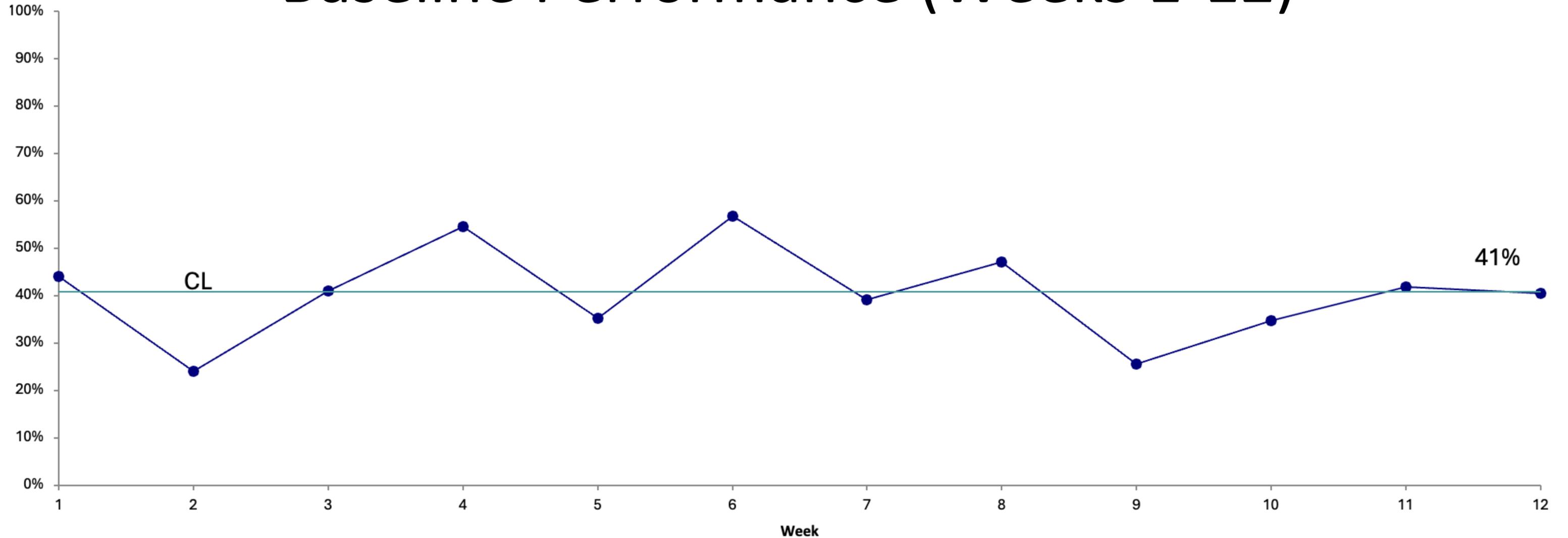
Variation



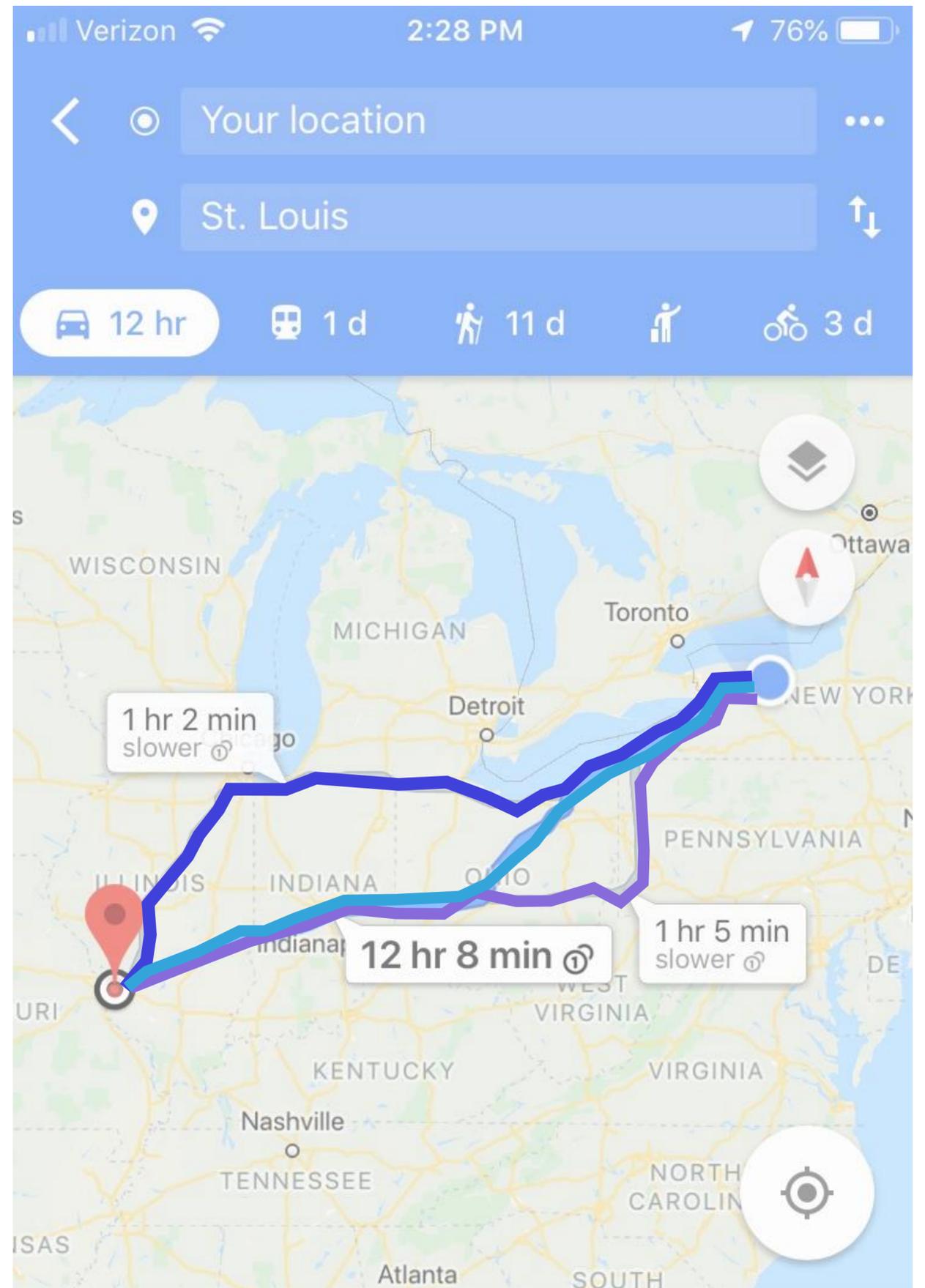
Variation



% Non-Transports with a Full Set of Vital Signs Baseline Performance (Weeks 1-12)

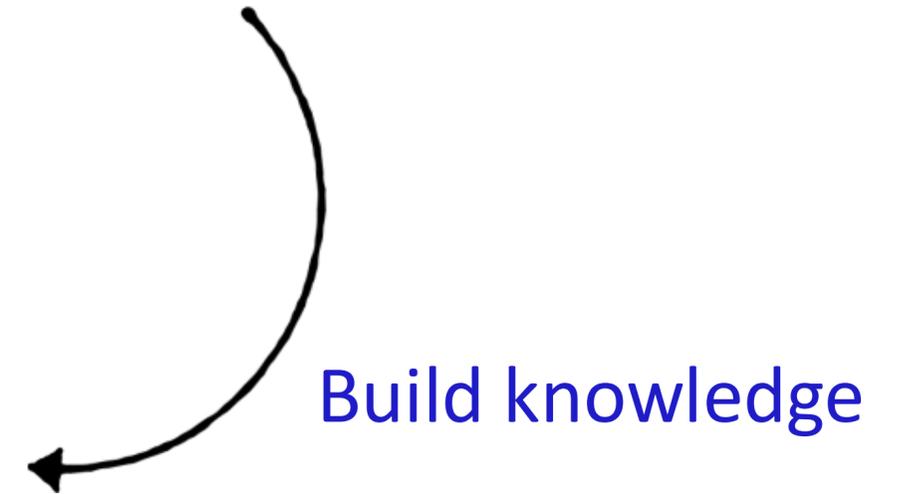
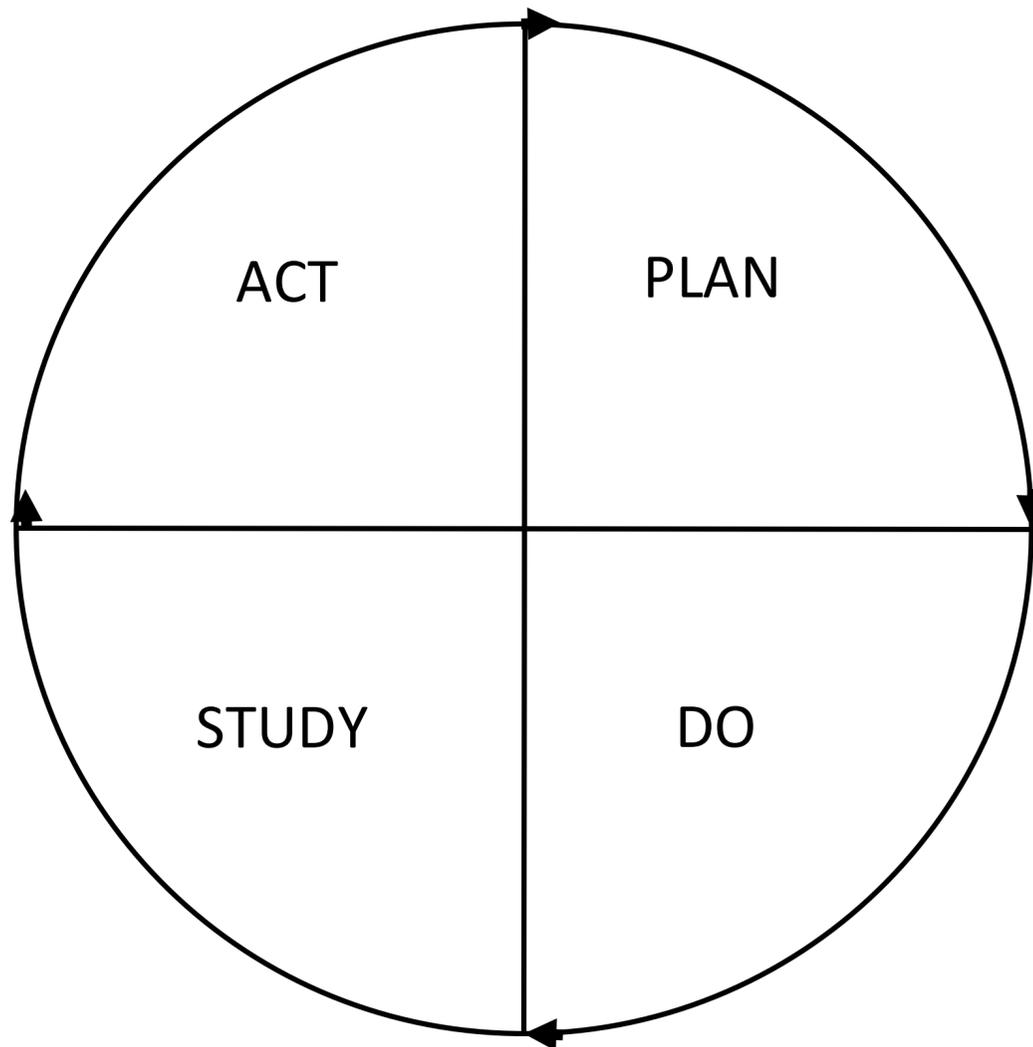
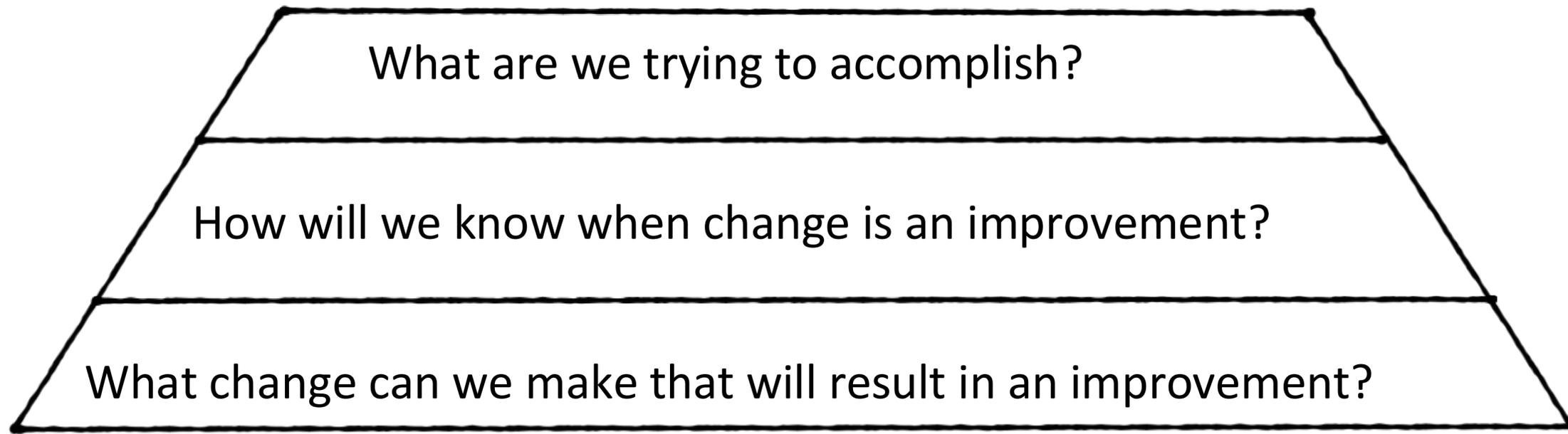


[3] What change can we make that will result in an improvement?





In the context of improvement, a change is a prediction.



Change Idea



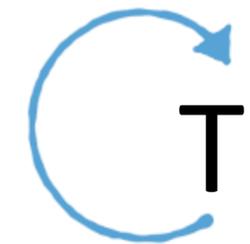
Implementation

Change Idea

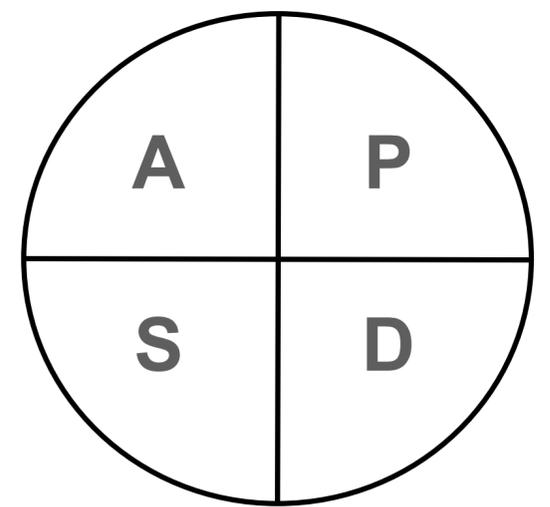


Implementation

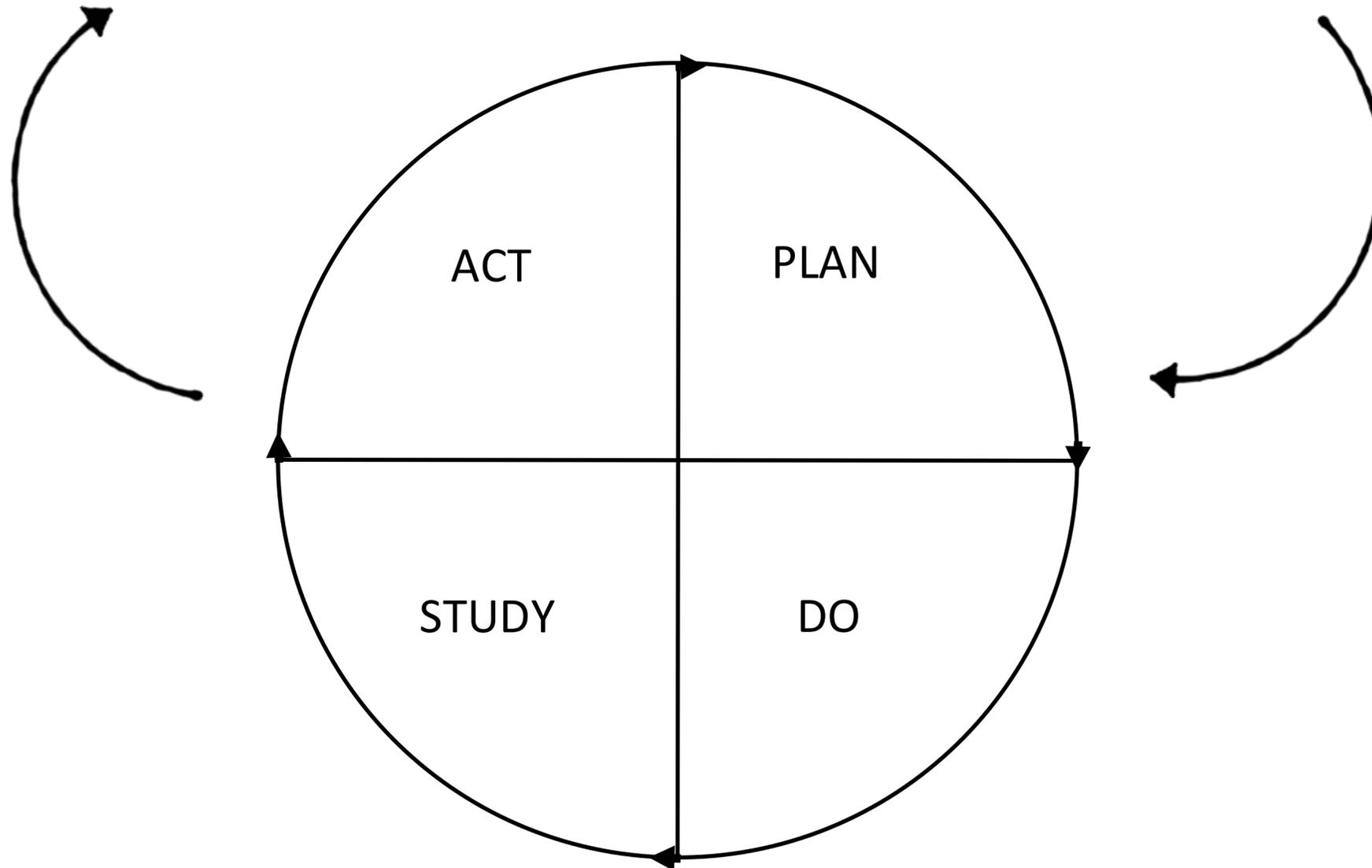
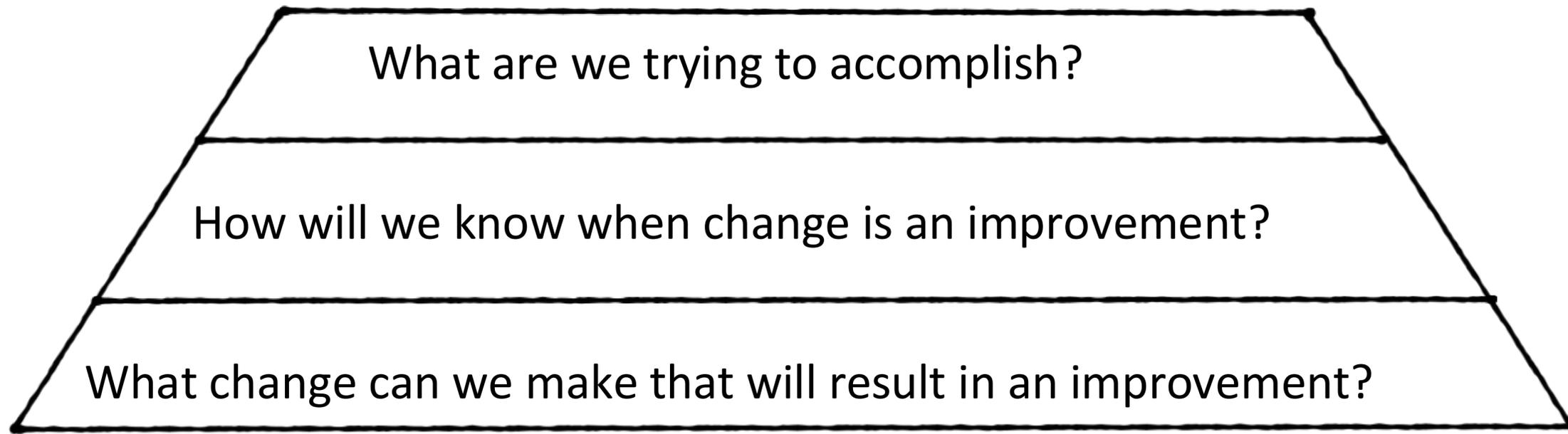
Change Idea



Test



Implementation if
successful

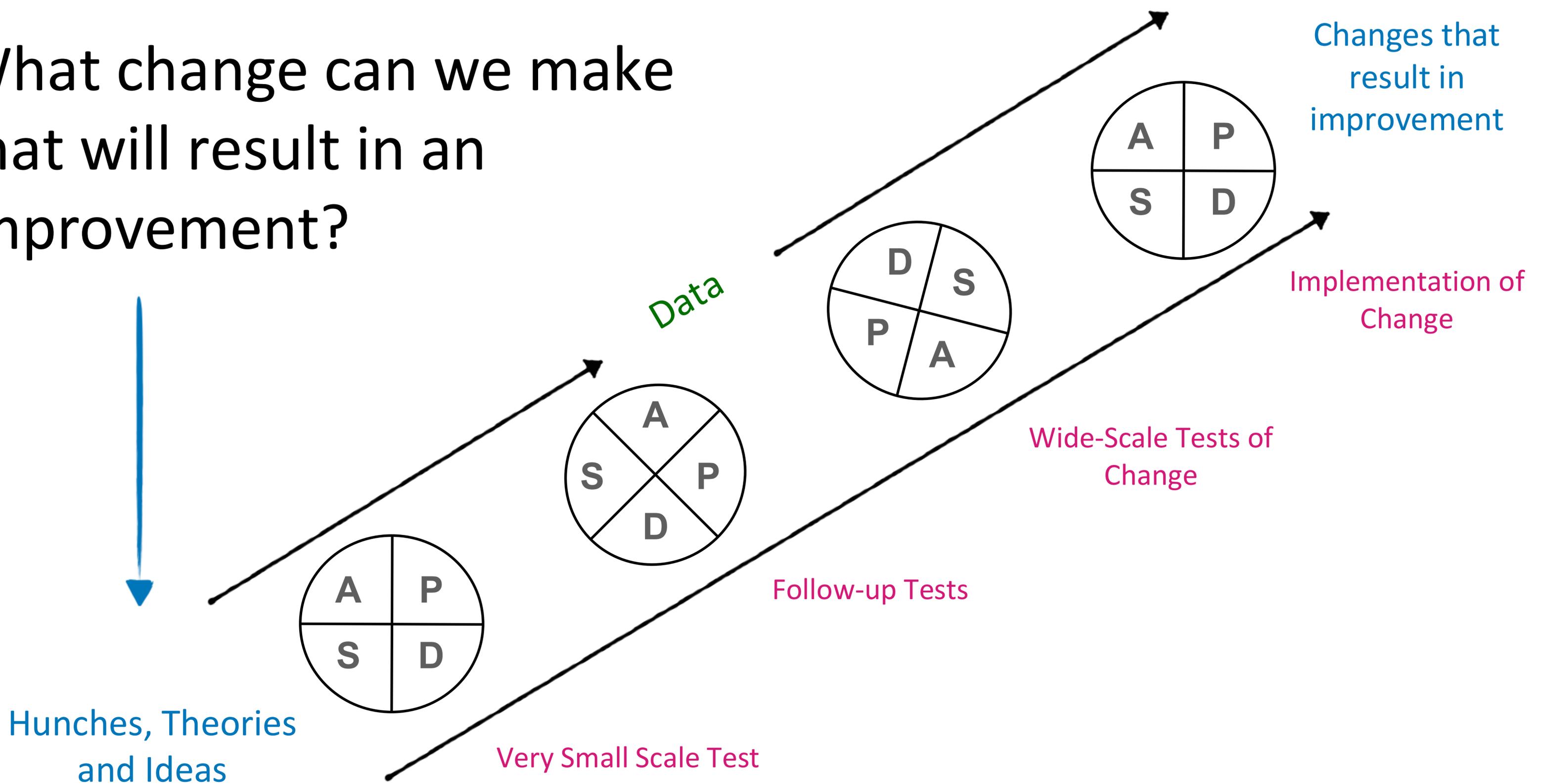


What change can we make
that will result in an
improvement?



Hunches, Theories
and Ideas

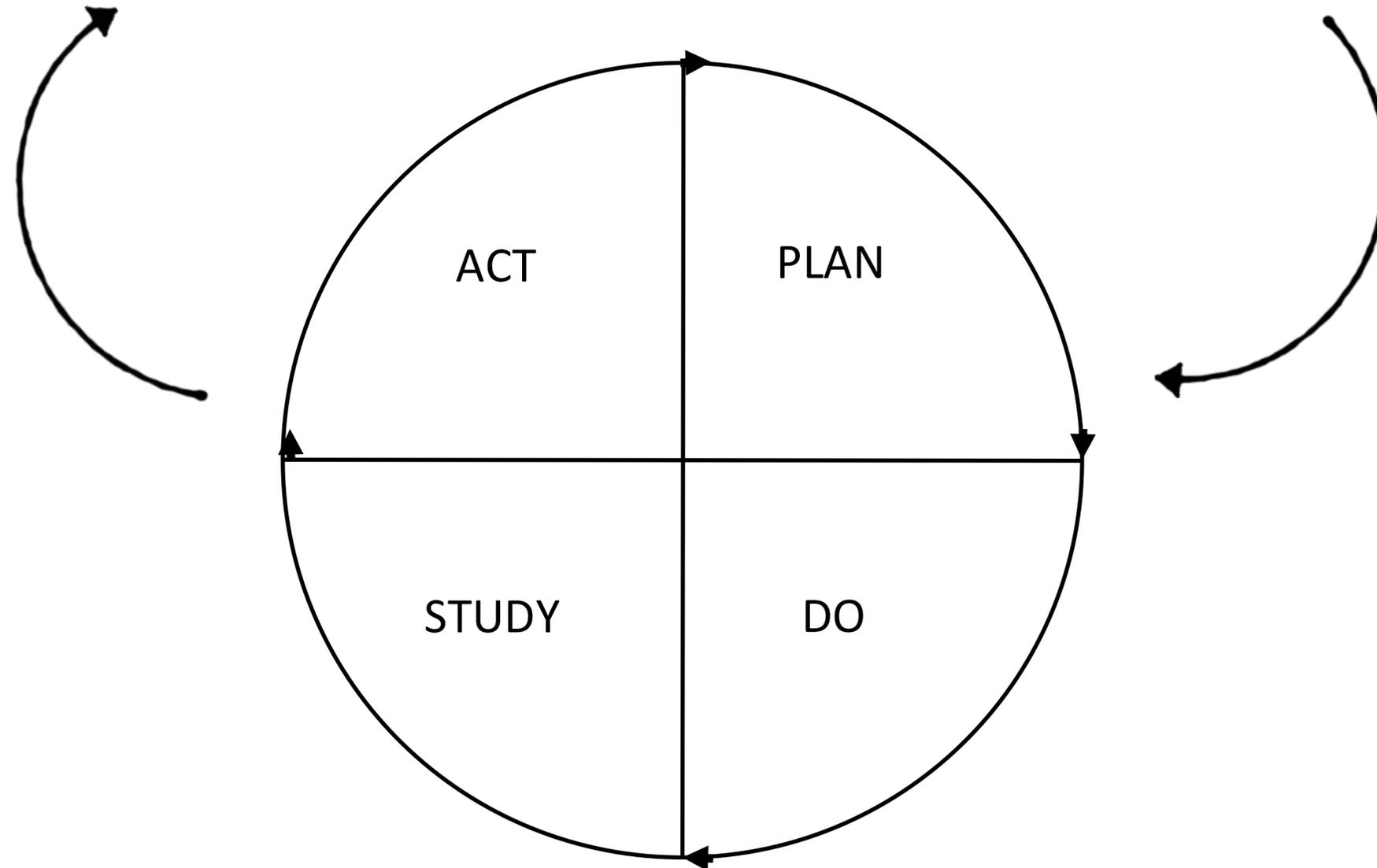
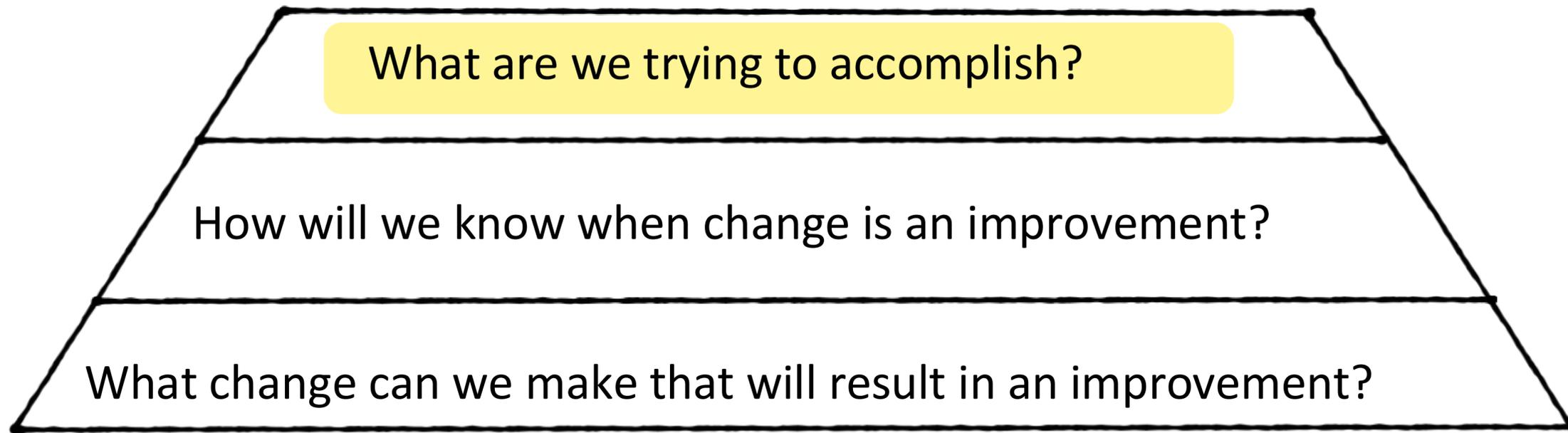
What change can we make that will result in an improvement?

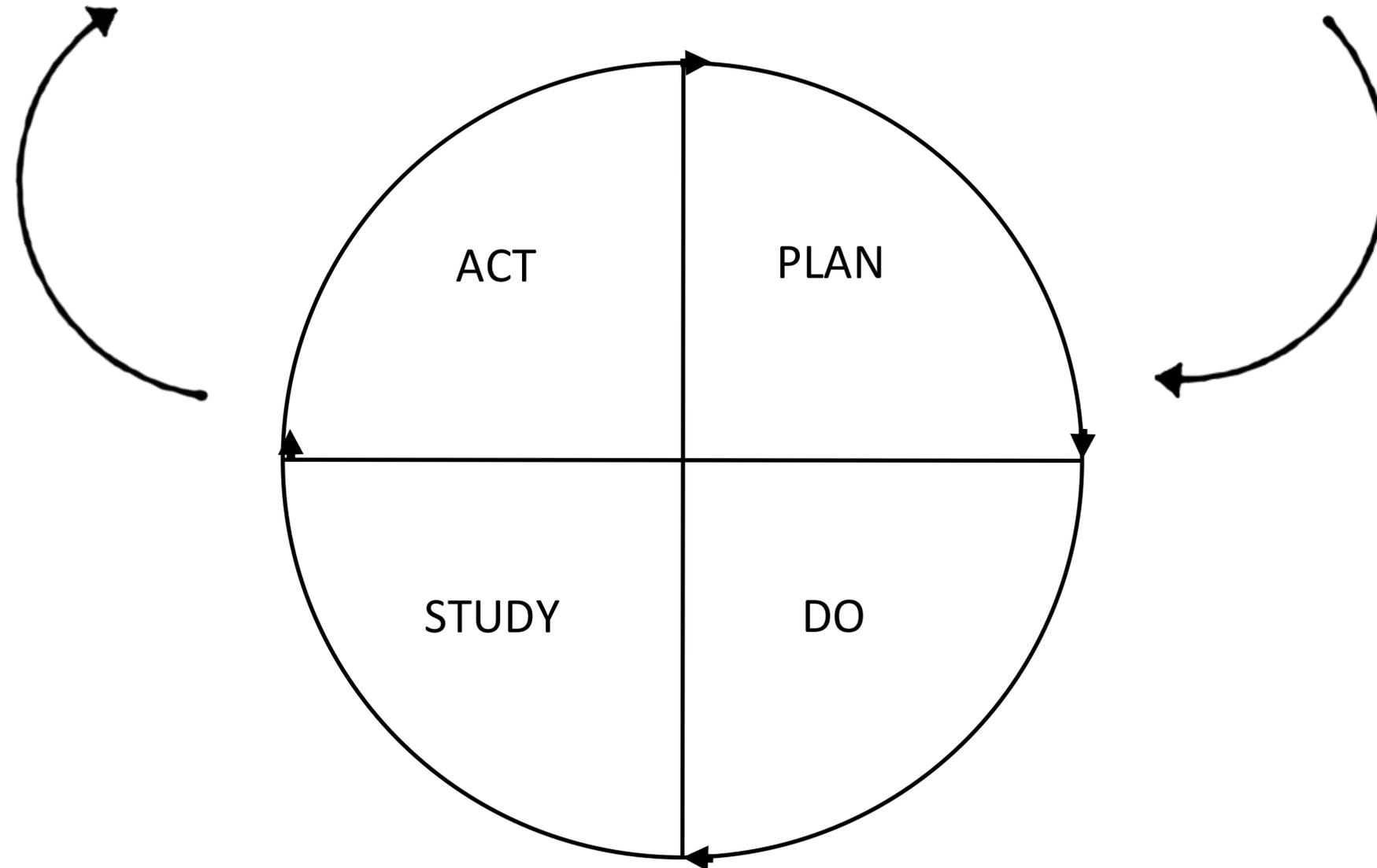
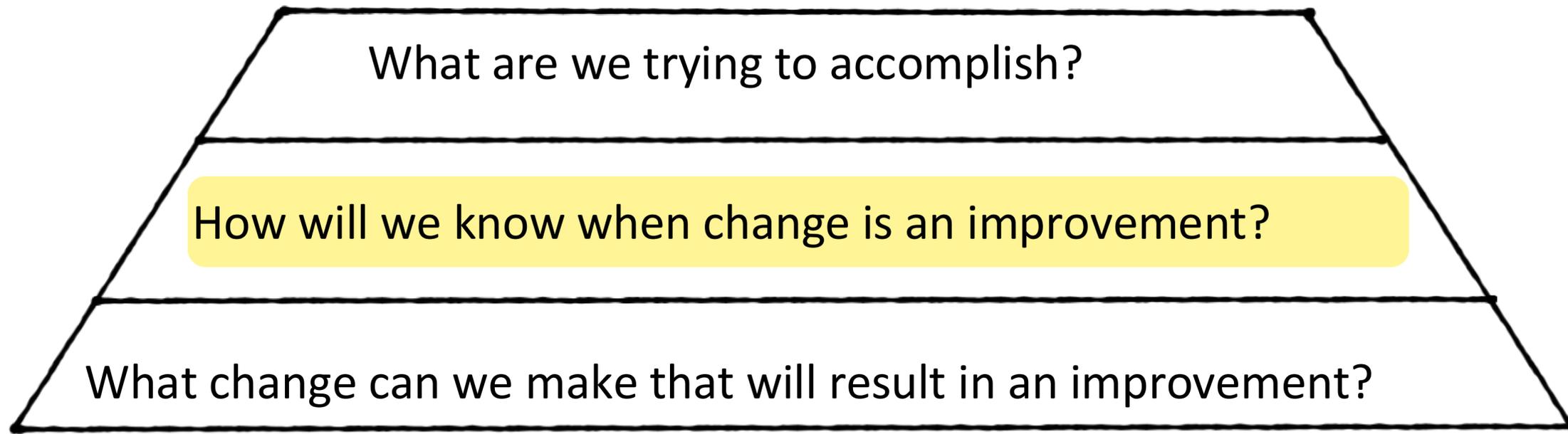


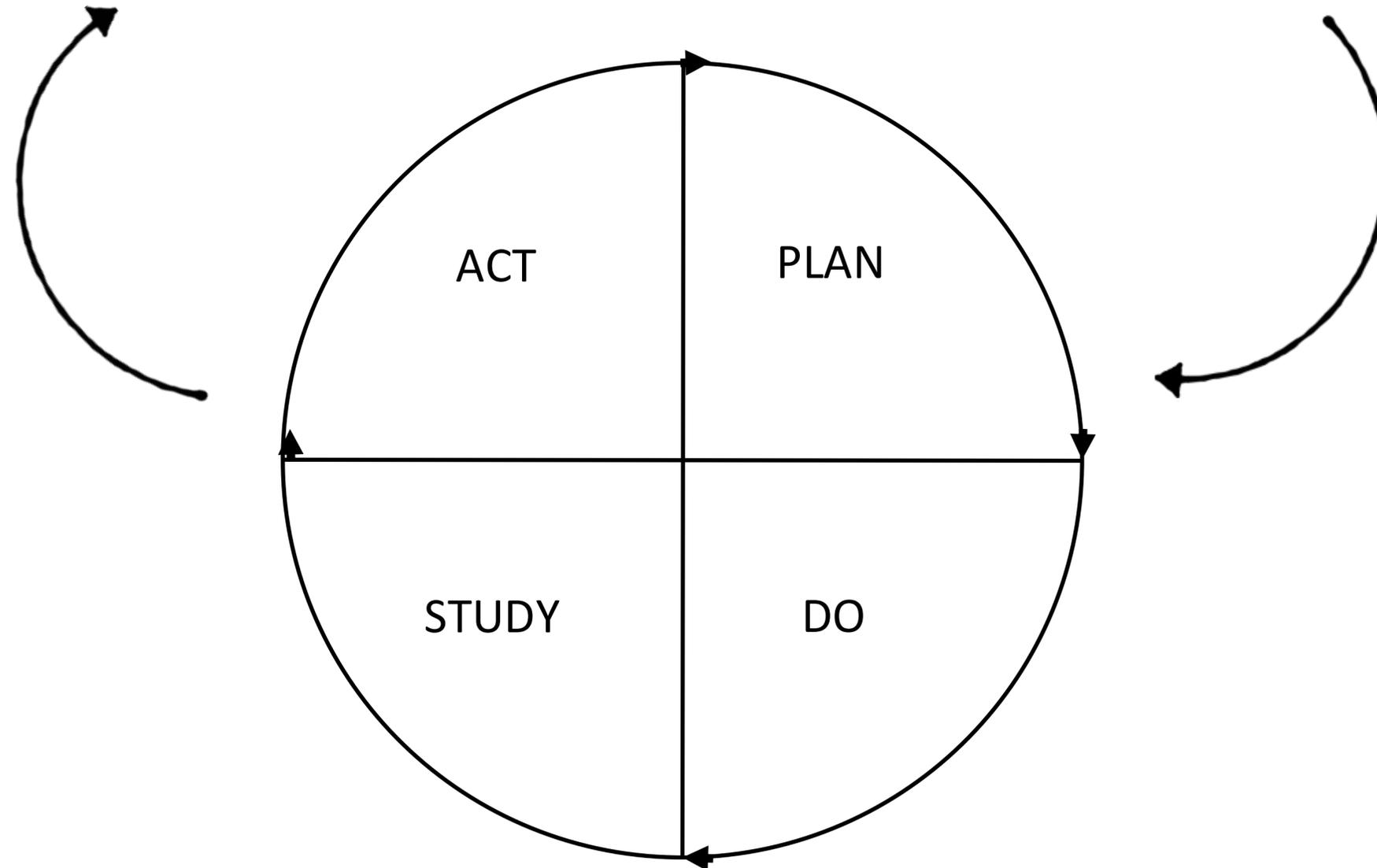
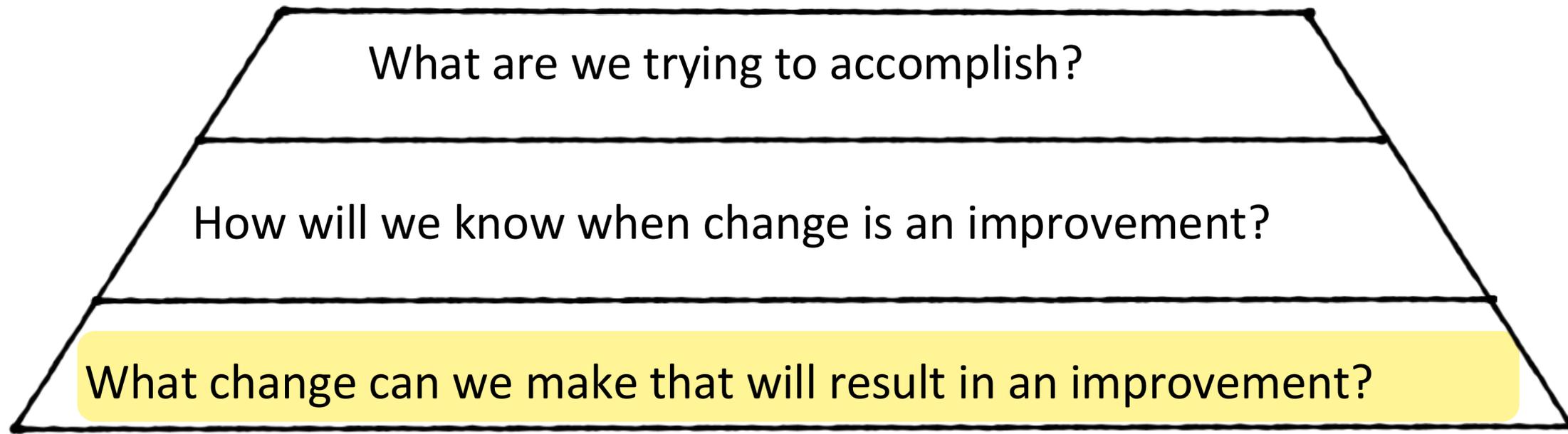


New Year's resolutions

1. .









Lack of
exercise

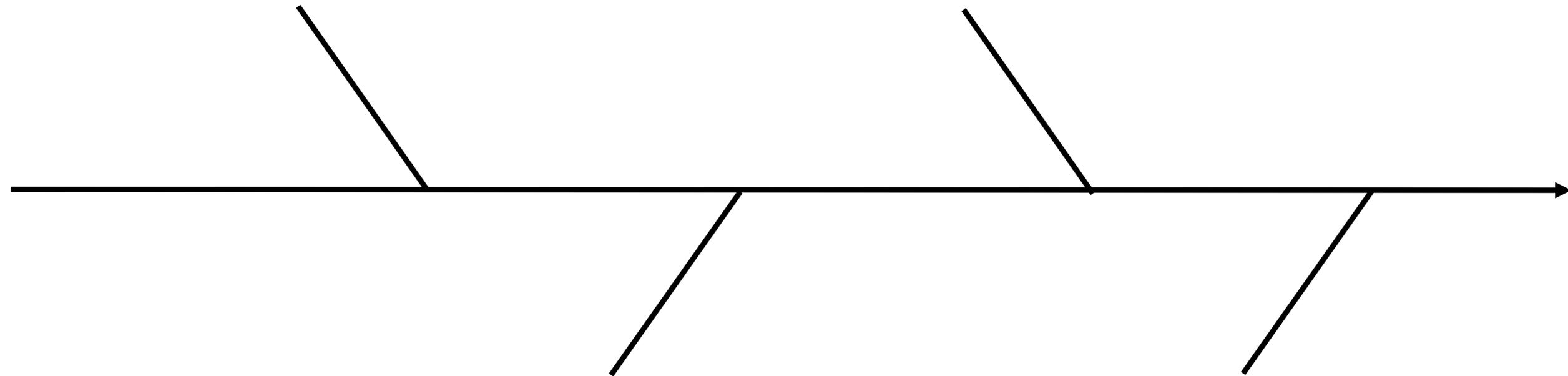
No set work schedule

Limited family time

Lack of
exercise

No place to exercise
when cold

Lack of motivation



Lack of
exercise

Perform
150 min of
aerobic
exercise/w
eek within 4
months

PROJECT AIM

PRIMARY DRIVERS

SECONDARY DRIVERS

CHANGE IDEAS

Perform
150 min of
aerobic
exercise/w
eek within 4
months

Time management

Schedule

Pre-schedule into
calendar

Location & Activity

Easy to access
location

Purchase elipitcal

Couple with other
activity

Listen to audiobook

Accountability

Tracking
mechanism

Apple watch

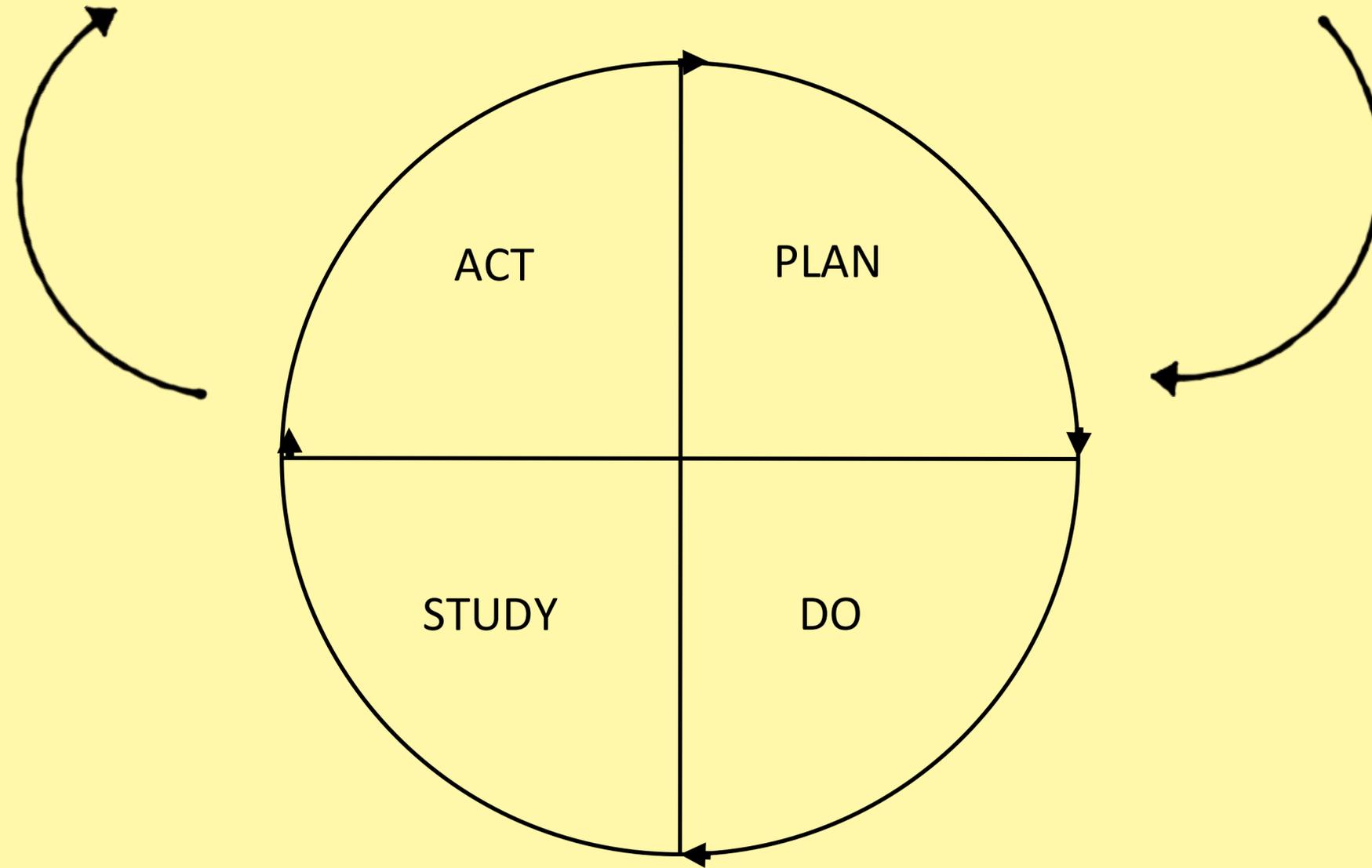
Share with a
partner

Find an exercise
partner

What are we trying to accomplish?

How will we know when change is an improvement?

What change can we make that will result in an improvement?



PROJECT AIM

Obtain a full set of vital signs in at least 90% of non-transported patients within one year.

PRIMARY DRIVERS

Definition of "Patient"

Patient Assessment

Patient Preferences

SECONDARY DRIVERS

Policy/Protocol

Culture around "lift assist"

Documentation Requirements

Education

Equipment

Process

Financial Concerns

Trust/Rapport with EMS clinicians

Understanding of health risks

CHANGE IDEAS

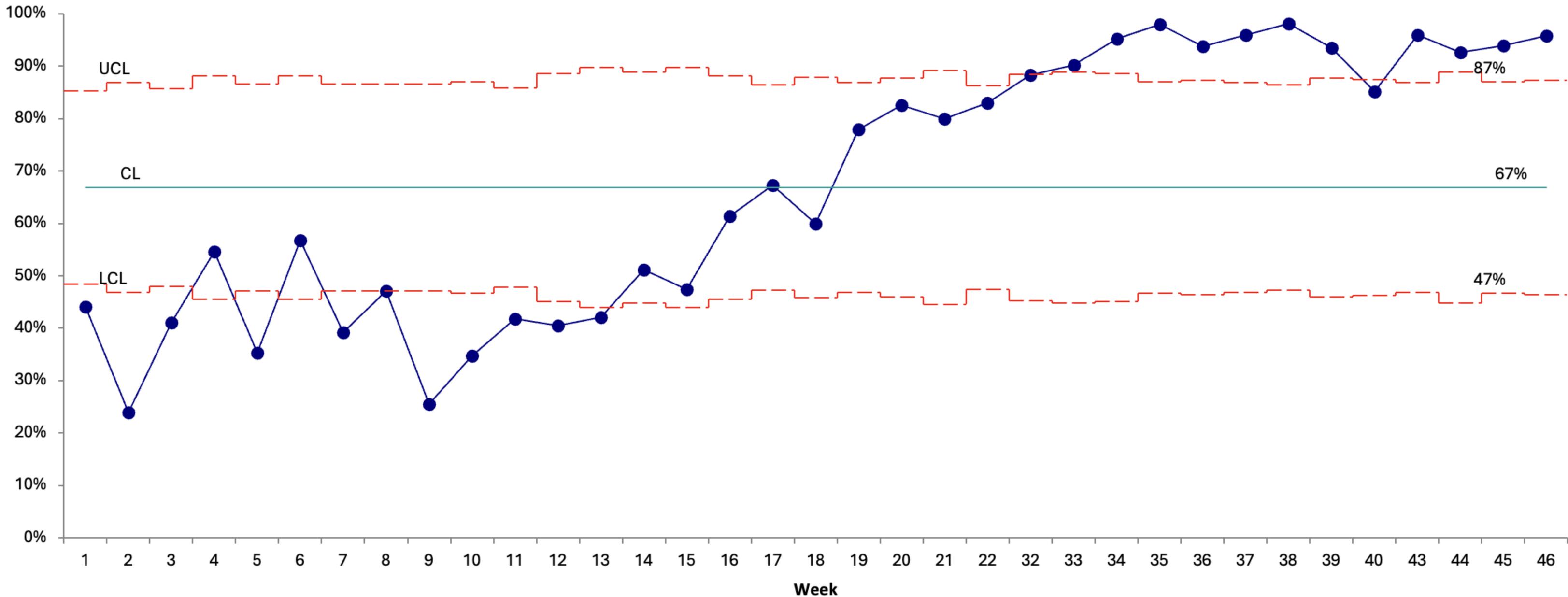
EXERCISE 2

EXERCISE 2

1. Review the driver diagram/table. Brainstorm change ideas that address the drivers.
2. Pick 1-2 change ideas and discuss how you might carry out the initial PDCA cycle to build knowledge or test a change.

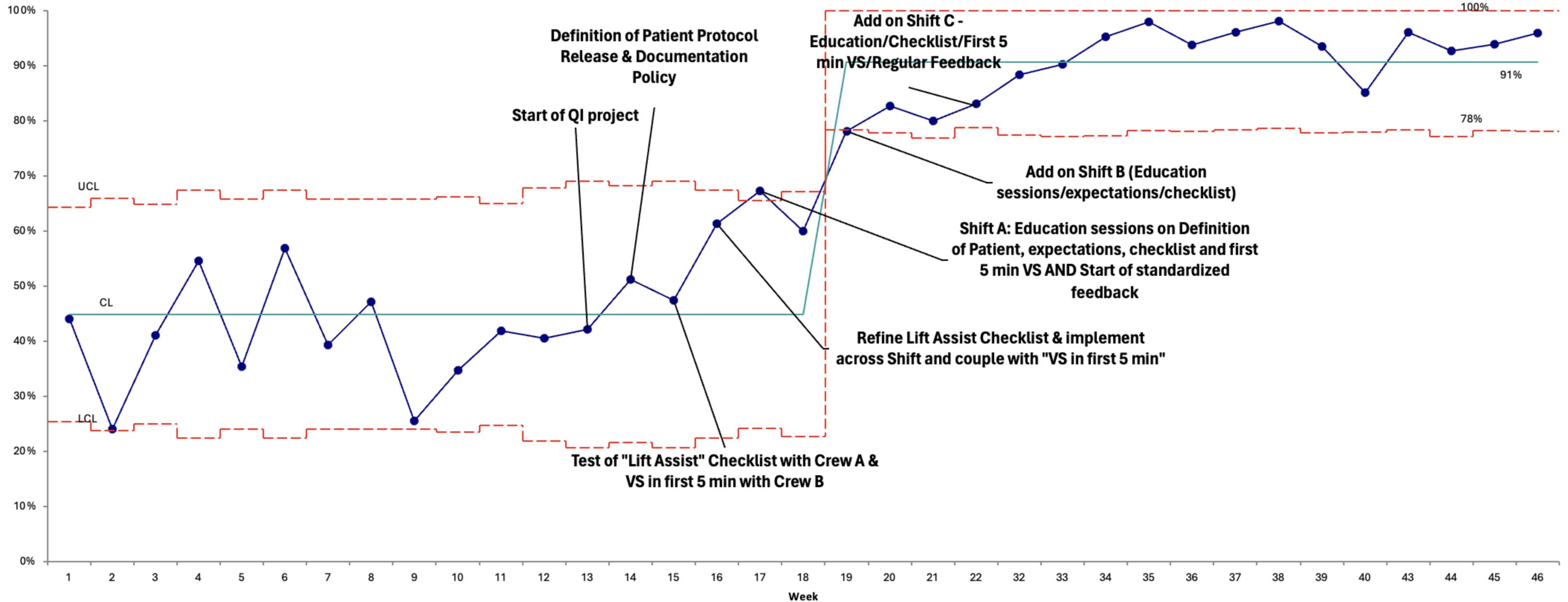
% Non-Transports with a Full Set of Vital Signs

Weeks 1-46



% Non-Transports with a Full Set of Vital Signs

Weeks 1-46





To which bucket have you
been devoting your time
and energy?



Where will you devote
your time and energy
now?